



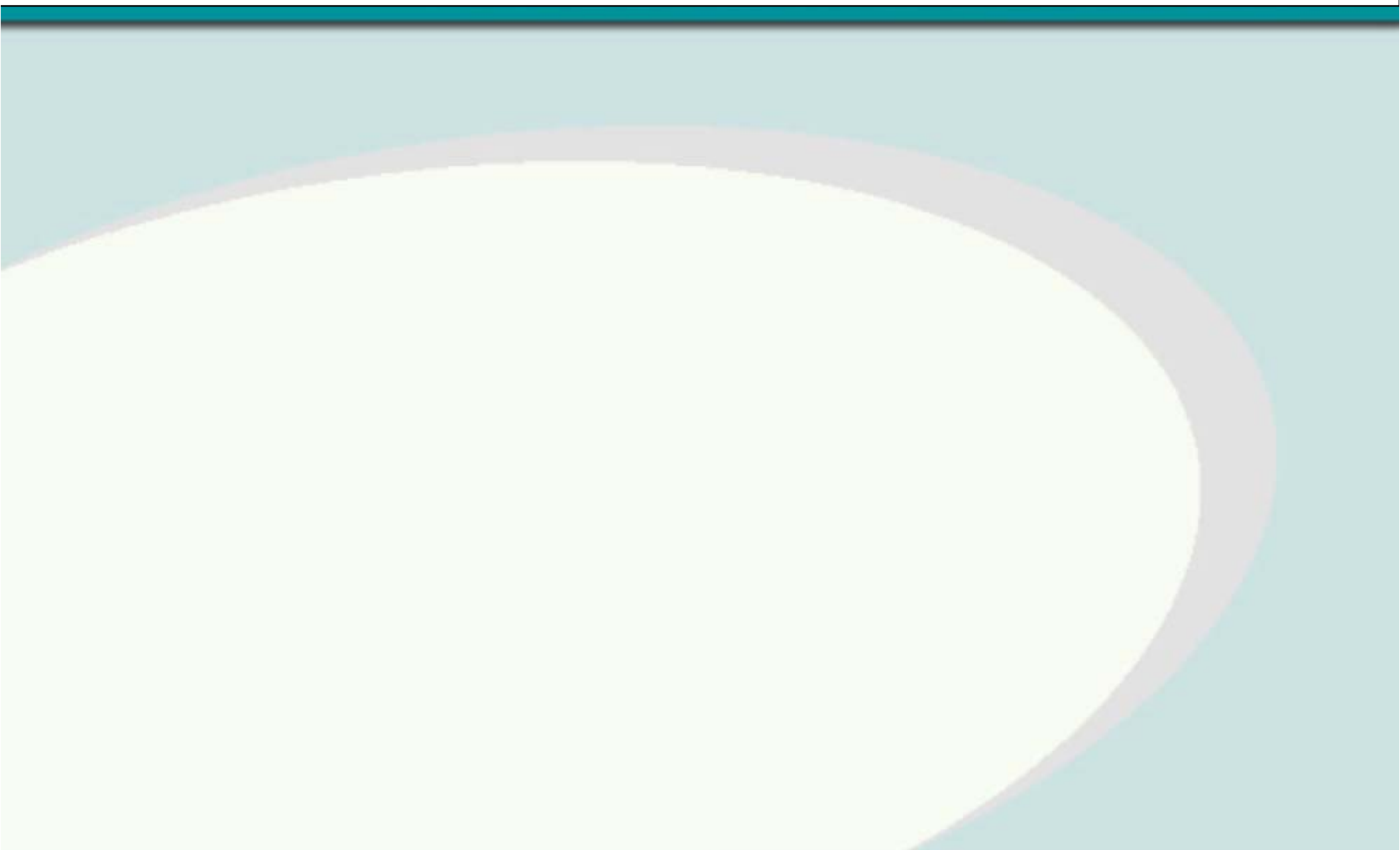
Integrated Process Risk Management (IPRM) for Refineries and Petrochemical Complexes

K. Torabi, B. Karimi, R. Parmar,
M. Oliverio and K. Dinnie

Nuclear Safety Solutions Ltd.
Toronto, Ontario, Canada



Why IPRM is needed?





Why IPRM is needed?

- ❖ The operation of refineries, petrochemical complexes and nuclear power plants is so complicated that, in many situations, engineering, maintenance and operating decisions cannot be easily prioritized nor optimized solely on an individual's knowledge and experience.

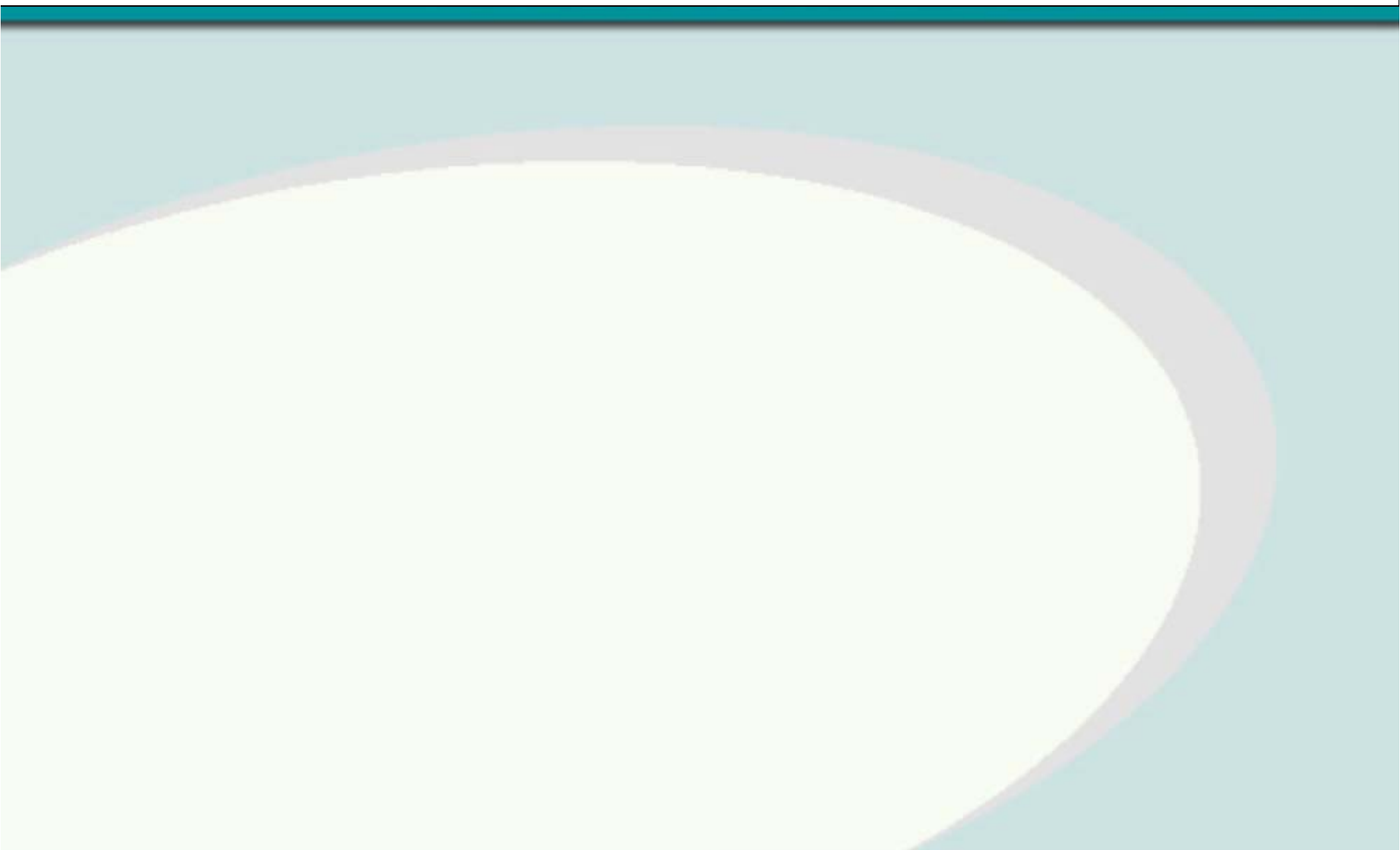


Why IPRM is needed?

- ❖ The operation of refineries, petrochemical complexes and nuclear power plants is so complicated that, in many situations, engineering, maintenance and operating decisions cannot be easily prioritized nor optimized solely on an individual's knowledge and experience.
- ❖ This is where IPRM tools can play a very important role to integrate the human **knowledge & experience** with actual **statistical** data & mathematical models in order to **simplify, prioritize and optimize the decision making process.**



Objective





Objective

- ❖ The objective of this presentation is to show how the IPRM can be used to quantify and optimize the maintenance activities in refineries, petrochemical complexes, power plants, and any other large-scale manufacturing plant.



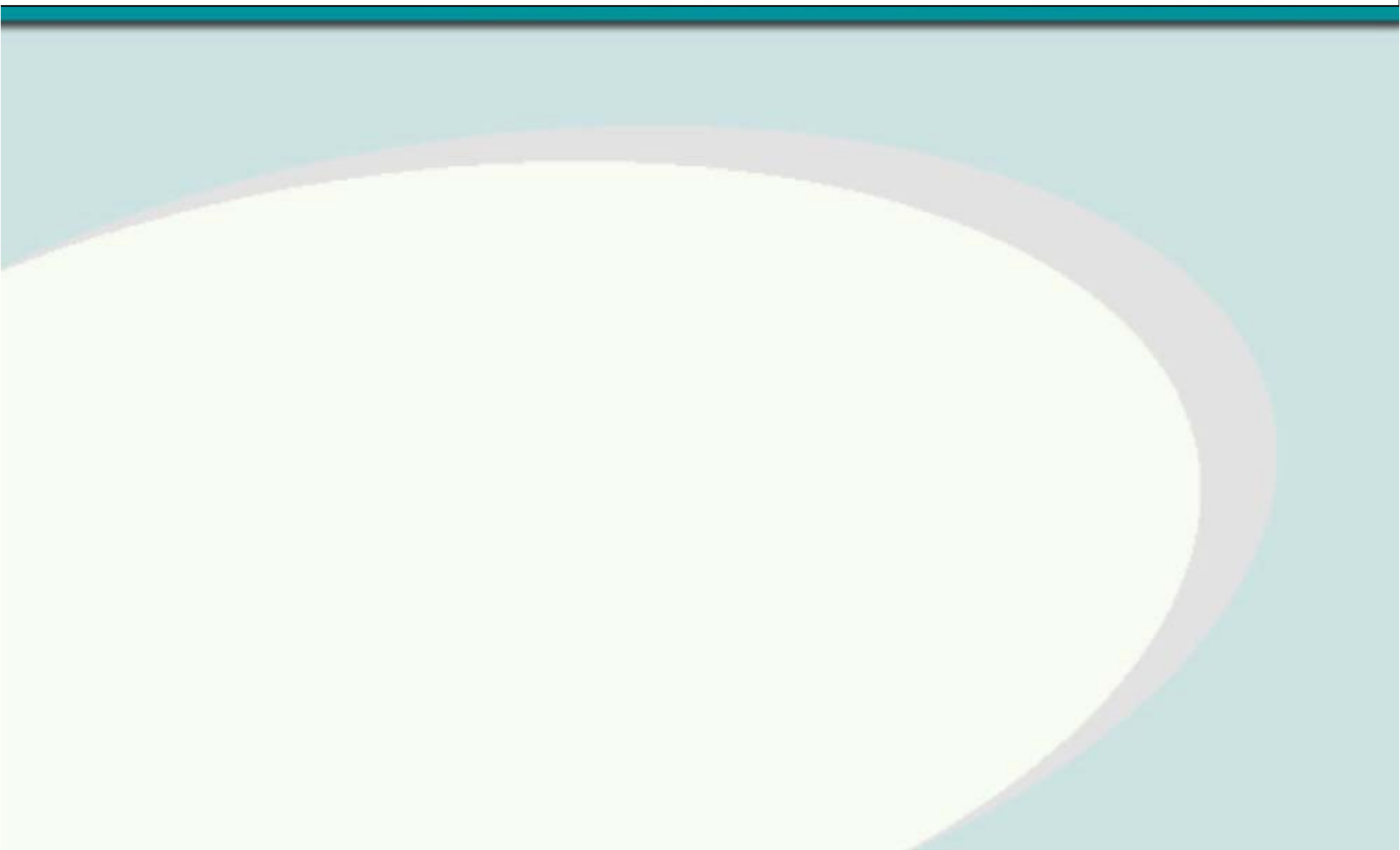
Objective

- ❖ The objective of this presentation is to show how the IPRM can be used to quantify and optimize the maintenance activities in refineries, petrochemical complexes, power plants, and any other large-scale manufacturing plant.

- ❖ Who would be interested in the IPRM toolbox?
 - Plant managers
 - Insurance companies
 - Investors
 - Environmental and Safety Regulators or Commissioners



IPRM Outputs





IPRM Outputs

Daily engineering and plant management duties include tasks to:



IPRM Outputs

Daily engineering and plant management duties include tasks to:

- Quantify risks associated with equipment failures in different processes. **Determine the significance** of the failures in term of production losses (\$).



IPRM Outputs

Daily engineering and plant management duties include tasks to:

- Quantify risks associated with equipment failures in different processes. **Determine the significance** of the failures in term of production losses (\$).
- **Prioritize maintenance** activities, and plant modifications in different processes and units for different equipment.



IPRM Outputs

Daily engineering and plant management duties include tasks to:

- Quantify risks associated with equipment failures in different processes. **Determine the significance** of the failures in term of production losses (\$).
- **Prioritize maintenance** activities, and plant modifications in different processes and units for different equipment.
- **Optimize the frequency** of inspections and equipment testing.



How is IPRM model developed?



IPRM Inputs

Plant Design Documents and Drawings

(PFDs and P&IDs)

+

Operational and Maintenance Data

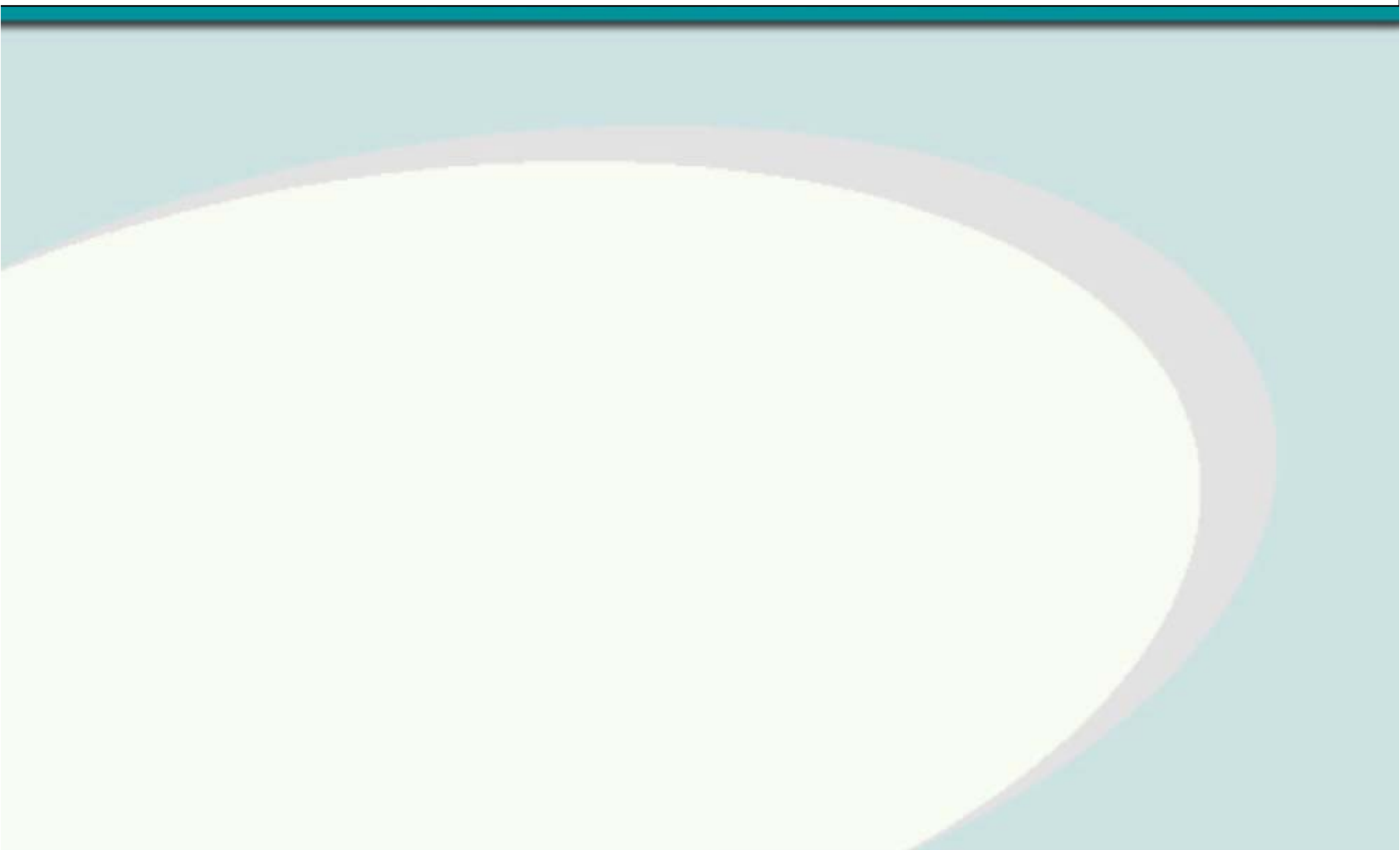
(Process Engineers & Maintenance Staff

Historical Data, Work Orders, Human Errors

Failure Events, Event Durations & Frequencies)



IPRM steps





IPRM steps

1. Identifying major components for each process in which their failures lead to production loss (e.g., pumps, valves, heat-exchangers, generator). Operating history helps to identify key components and events in each process.



IPRM steps

1. Identifying major components for each process in which their failures lead to production loss (e.g., pumps, valves, heat-exchangers, generator). Operating history helps to identify key components and events in each process.
2. Defining the failure modes for the important components (including Human Errors).

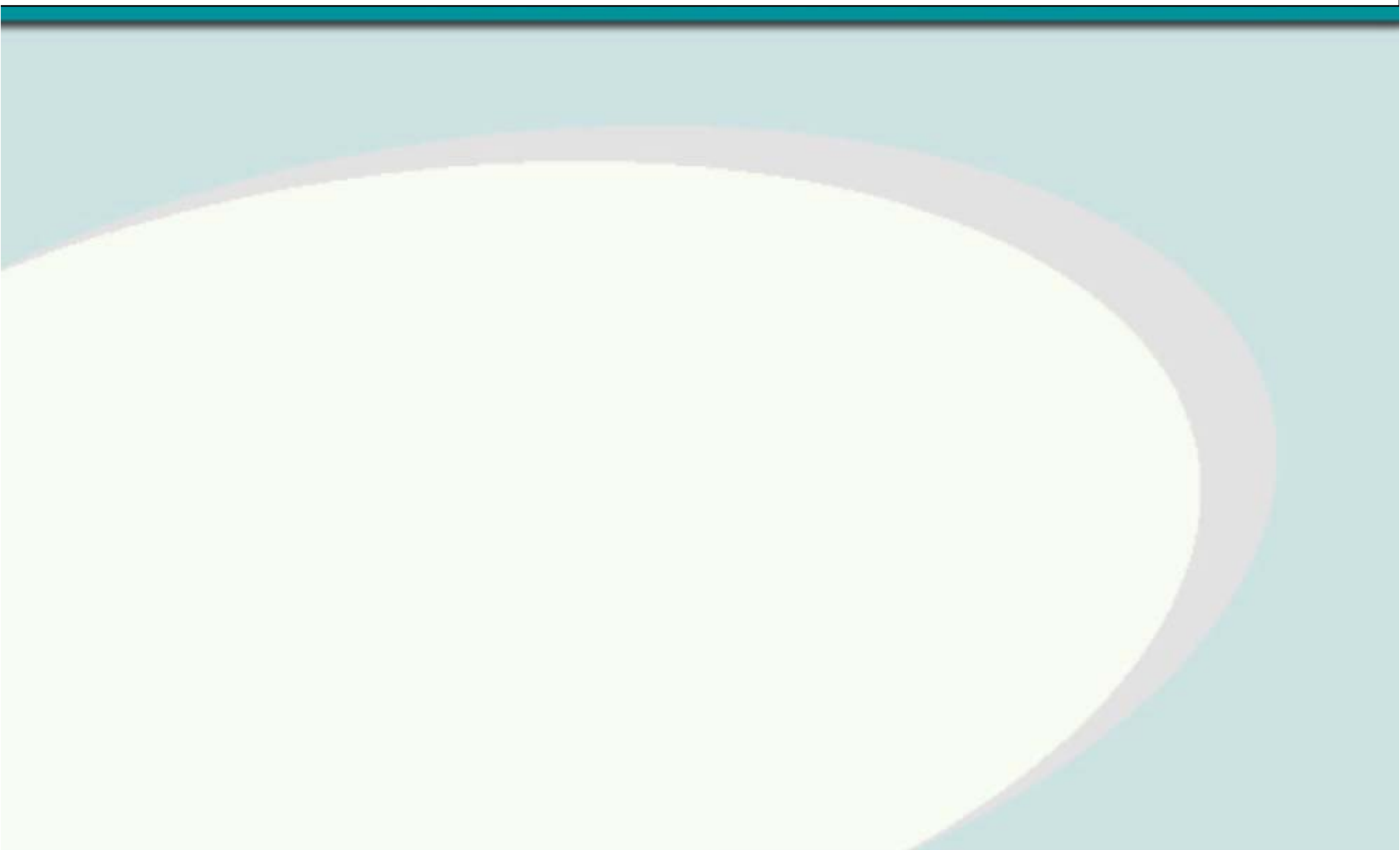


IPRM steps

1. Identifying major components for each process in which their failures lead to production loss (e.g., pumps, valves, heat-exchangers, generator). Operating history helps to identify key components and events in each process.
2. Defining the failure modes for the important components (including Human Errors).
3. Classifying failures into certain production loss categories (e.g., 10%, 50% or 100% production losses). These inputs are obtained from process engineers and operators.



IPRM steps





IPRM steps

4. Assigning failure rates to each failure mode, using either the generic data bases or plant specific data.



IPRM steps

4. Assigning failure rates to each failure mode, using either the generic data bases or plant specific data.
5. Assigning recovery times to each failure event (i.e., plant experience).

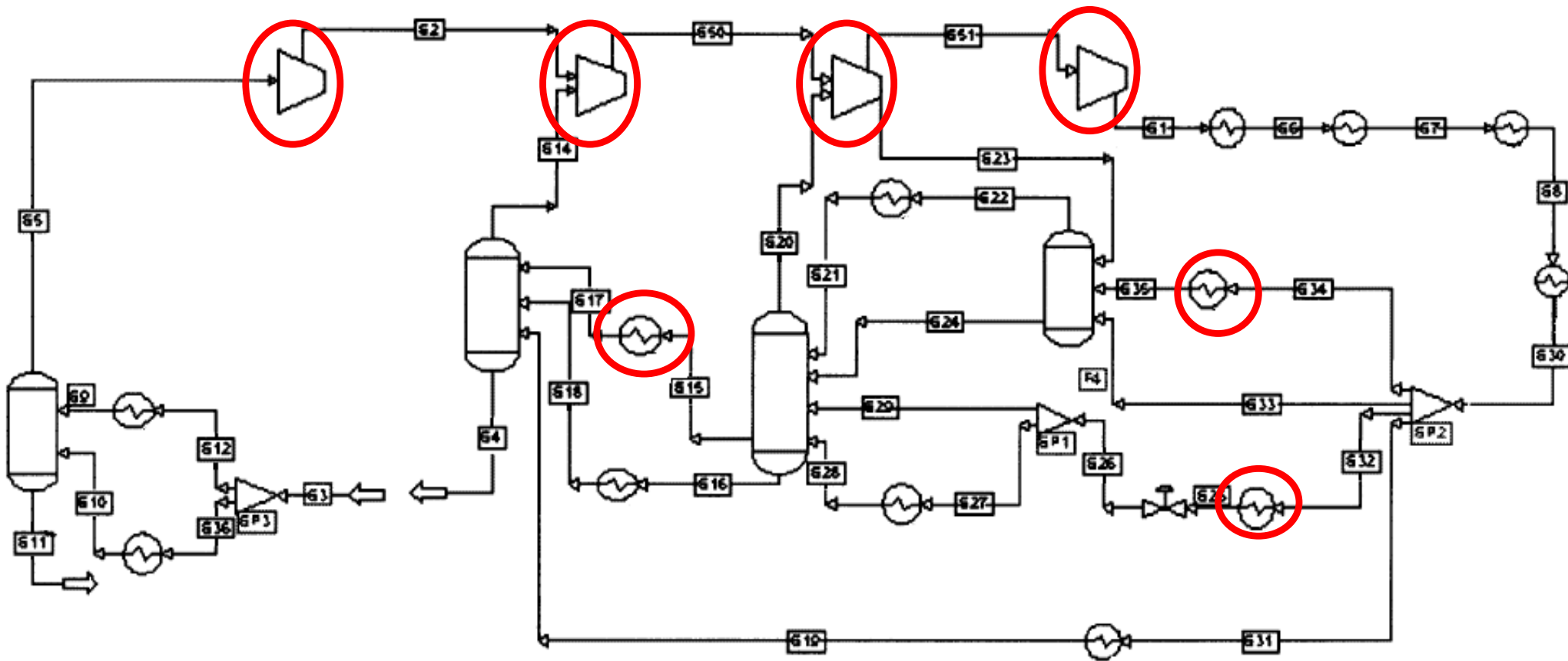


IPRM steps

4. Assigning failure rates to each failure mode, using either the generic data bases or plant specific data.
5. Assigning recovery times to each failure event (i.e., plant experience).
6. and finally, summarizing everything in a table, so that a fault-tree model can be produced.

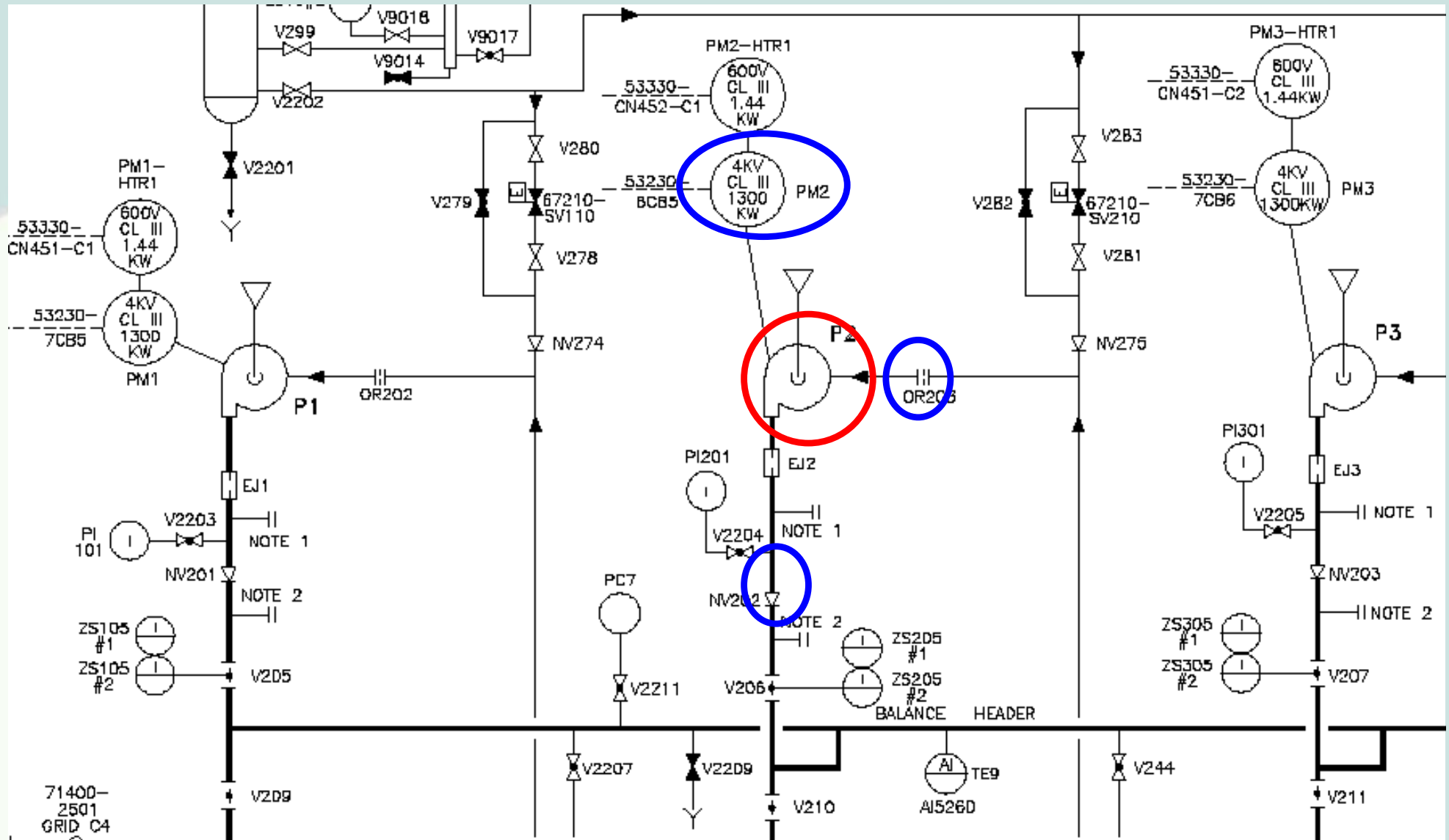


Modeling Procedure: Start with the PFD of each process unit.



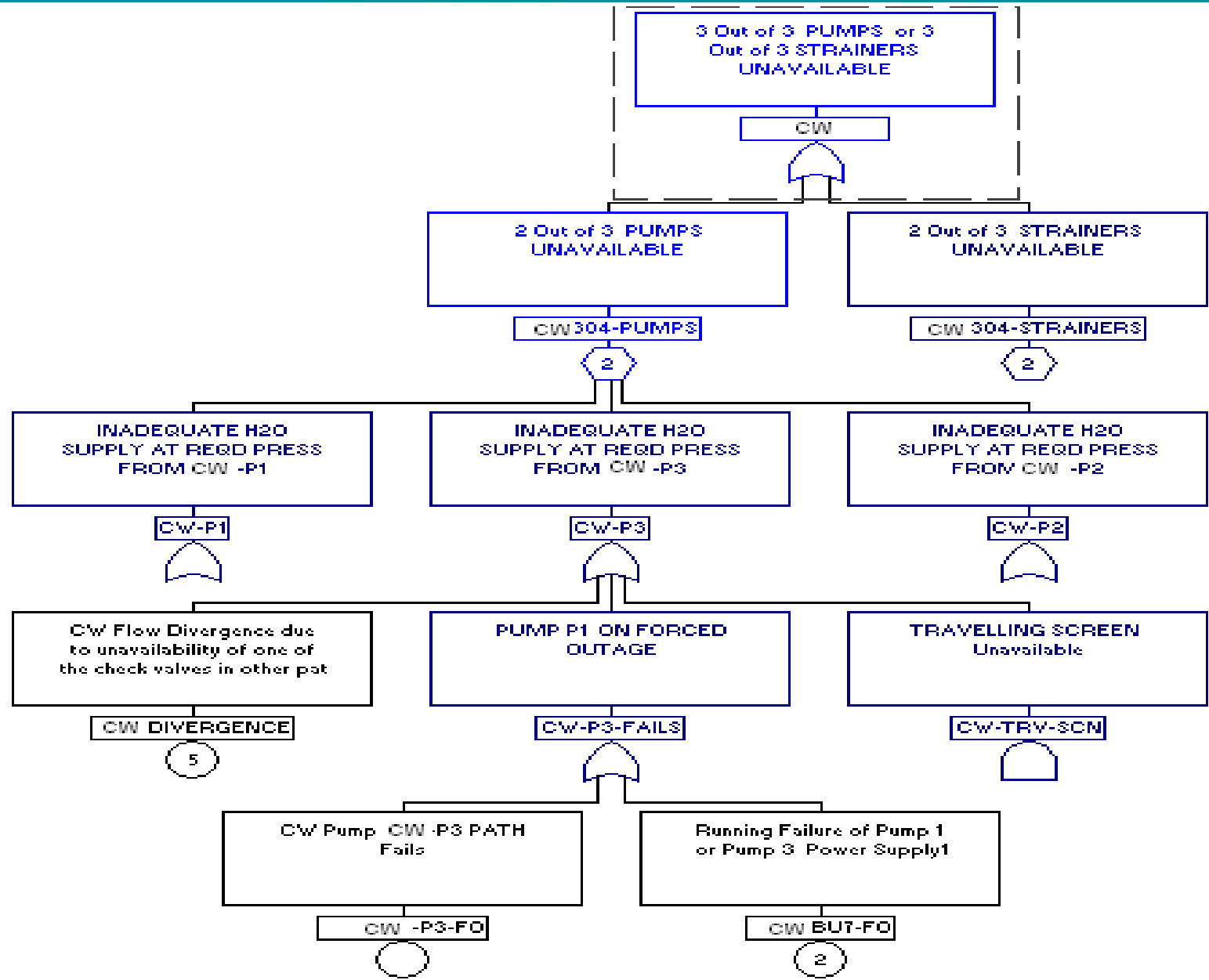


Modeling Procedure: From PFD to more detailed drawings (e.g., P&ID)





Modeling Procedure: From P&ID to Fault-Tree Diagram (Boolean algebra)





Modeling Procedure: From Fault-Tree Diagram to MS Excel Spreadsheet

Frequency (occr/yr)	Event1	Event2	Event3	Durations (hrs)	Production Loss Ratio	Unit Capacity (liter/hrs)	Production Loss (liter/yr)
1.00E-02	CW-PV501-FO			50	1	333,333	2.E+05
1.00E-02	CW-PV501-HE			50	1	333,333	2.E+05
1.00E-03	L-FF			12	1	333,333	4.E+03
2.80E-04	DIVERGENCE	LAKE-TMP-H		12	1	333,333	1.E+03
2.80E-04	DIVERGENCE	LAKE-TMP-L		12	1	333,333	1.E+03
2.40E-04	BU7-FO	LAKE-TMP-VH		12	1	333,333	1.E+03
1.86E-04	DIVERGENCE	LAKE-TMP-VH		12	1	333,333	7.E+02
1.86E-04	DIVERGENCE	LAKE-TMP-VL		12	1	333,333	7.E+02
3.60E-04	BU7-FO	LAKE-TMP-H		12	0.4	333,333	6.E+02
3.60E-04	BU7-FO	LAKE-TMP-L		12	0.4	333,333	6.E+02
2.80E-04	DIVERGENCE	LAKE-TMP-H		12	0.4	333,333	4.E+02
2.80E-04	DIVERGENCE	LAKE-TMP-L		12	0.4	333,333	4.E+02
2.50E-04	CW-GA1-SO	SUMMER		12	0.4	333,333	4.E+02
2.40E-04	BU7-FO	LAKE-TMP-VH		12	0.4	333,333	4.E+02
1.86E-04	DIVERGENCE	LAKE-TMP-VH		12	0.4	333,333	3.E+02
7.36E-05	MCC451-UV	CW-SC2-FO	LAKE-TMP-H	12	1	333,333	3.E+02
7.36E-05	MCC451-UV	CW-SC2-FO	LAKE-TMP-L	12	1	333,333	3.E+02
6.84E-05	MCC451-UV	CW-SC2-MO	LAKE-TMP-H	12	1	333,333	3.E+02
6.84E-05	MCC451-UV	CW-SC2-MO	LAKE-TMP-L	12	1	333,333	3.E+02
6.60E-05	CW-SC1-FO	CW-SC2-FO	LAKE-TMP-H	12	1	333,333	3.E+02



Modeling Procedure: From Fault-Tree Diagram to MS Excel Spreadsheet

Frequency (occr/yr)	Event1	Event2	Event3	Durations (hrs)	Production Loss Ratio	Unit Capacity (liter/hrs)	
1.00E-02	CW-PV501-FO			50	1	333,333	2.E+05
1.00E-02	CW-PV501-HE			50	1	333,333	2.E+05
1.00E-03	L-FF			12	1	333,333	4.E+03
2.80E-04	DIVERGENCE	LAKE-TMP-H		12	1	333,333	1.E+03
2.80E-04	DIVERGENCE	LAKE-TMP-L		12	1	333,333	1.E+03
2.40E-04	BU7-FO	LAKE-TMP-VH		12	1	333,333	1.E+03
1.86E-04	DIVERGENCE	LAKE-TMP-VH		12	1	333,333	7.E+02
1.86E-04	DIVERGENCE	LAKE-TMP-VL		12	1	333,333	7.E+02
3.60E-04	BU7-FO	LAKE-TMP-H		12	0.4	333,333	6.E+02
3.60E-04	BU7-FO	LAKE-TMP-L		12	0.4	333,333	6.E+02
2.80E-04	DIVERGENCE	LAKE-TMP-H		12	0.4	333,333	4.E+02
2.80E-04	DIVERGENCE	LAKE-TMP-L		12	0.4	333,333	4.E+02
2.50E-04	CW-GA1-SO	SUMMER		12	0.4	333,333	4.E+02
2.40E-04	BU7-FO	LAKE-TMP-VH		12	0.4	333,333	4.E+02
1.86E-04	DIVERGENCE	LAKE-TMP-VH		12	0.4	333,333	3.E+02
7.36E-05	MCC451-UV	CW-SC2-FO	LAKE-TMP-H	12	1	333,333	3.E+02
7.36E-05	MCC451-UV	CW-SC2-FO	LAKE-TMP-L	12	1	333,333	3.E+02
6.84E-05	MCC451-UV	CW-SC2-MO	LAKE-TMP-H	12	1	333,333	3.E+02
6.84E-05	MCC451-UV	CW-SC2-MO	LAKE-TMP-L	12	1	333,333	3.E+02
6.60E-05	CW-SC1-FO	CW-SC2-FO	LAKE-TMP-H	12	1	333,333	3.E+02



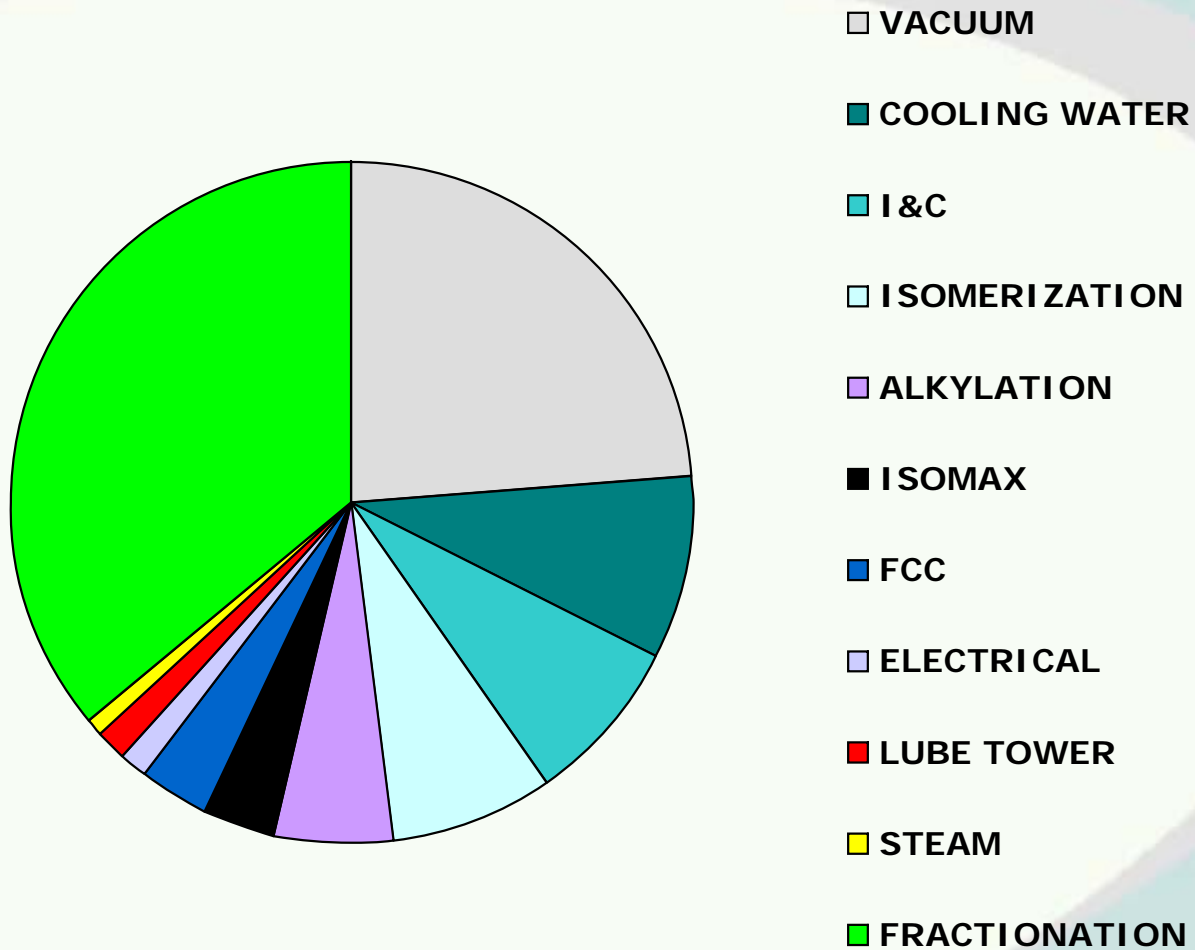
Some of the main processes in a typical refinery are:

- Fractionation (atmospheric & vacuum distillation)
- Fluidized Catalytic Cracking
- Hydrocracking
- Alkylation
- Isomerization
- Reforming
- Extraction
- Dewaxing
- MTBE unit



IPRM Output

Process Significance Ranking





Case Study

Maintenance Optimization in Cooling Water Supply System of a 50,000 BPD Refinery



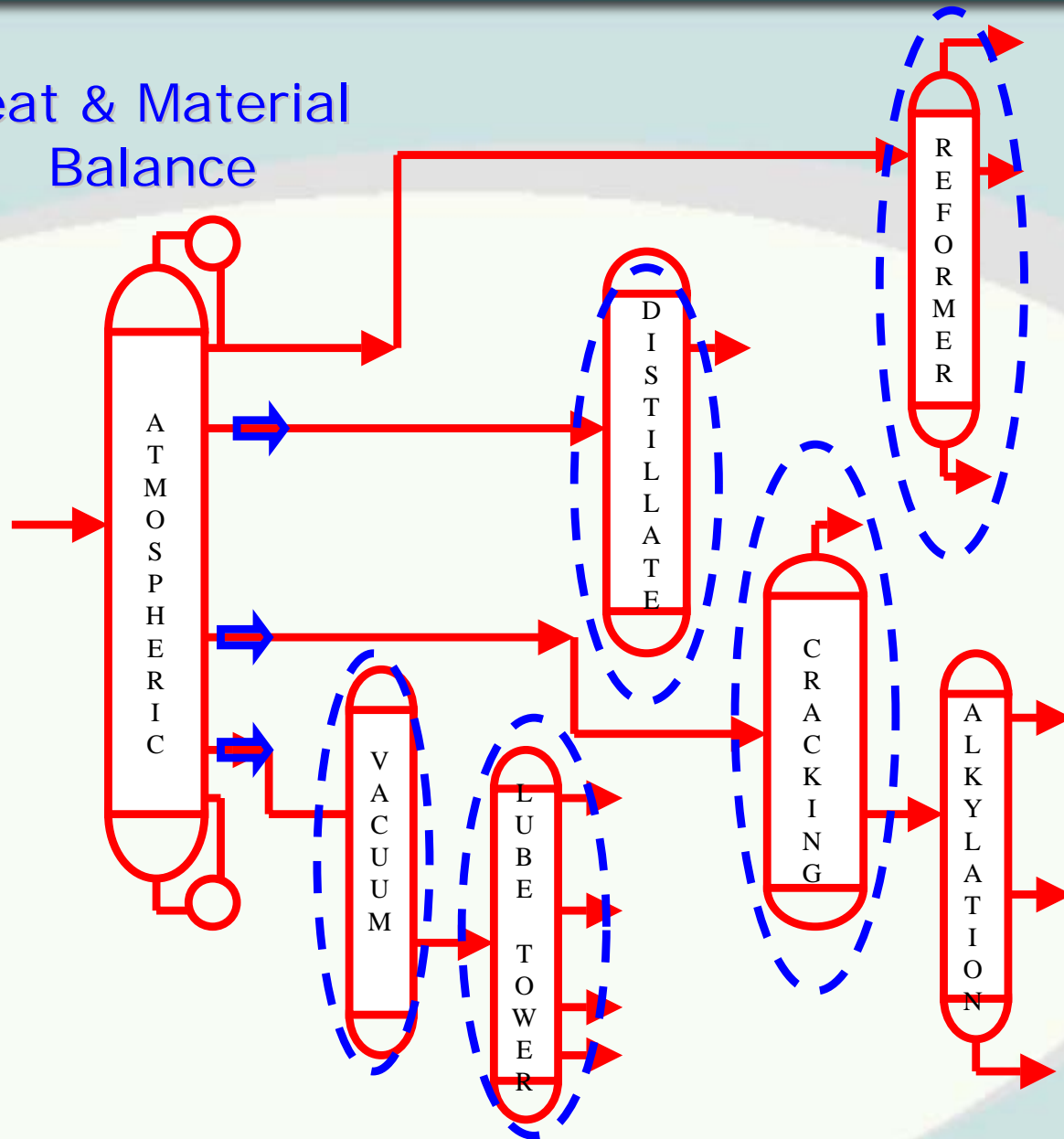
Problem Definition

With \$50K budget, and known history of problems in Cooling Water system:
Where should the money be spent to maximize the reliability of the cooling water supply system?



Cooling Water Supply System in a Refinery

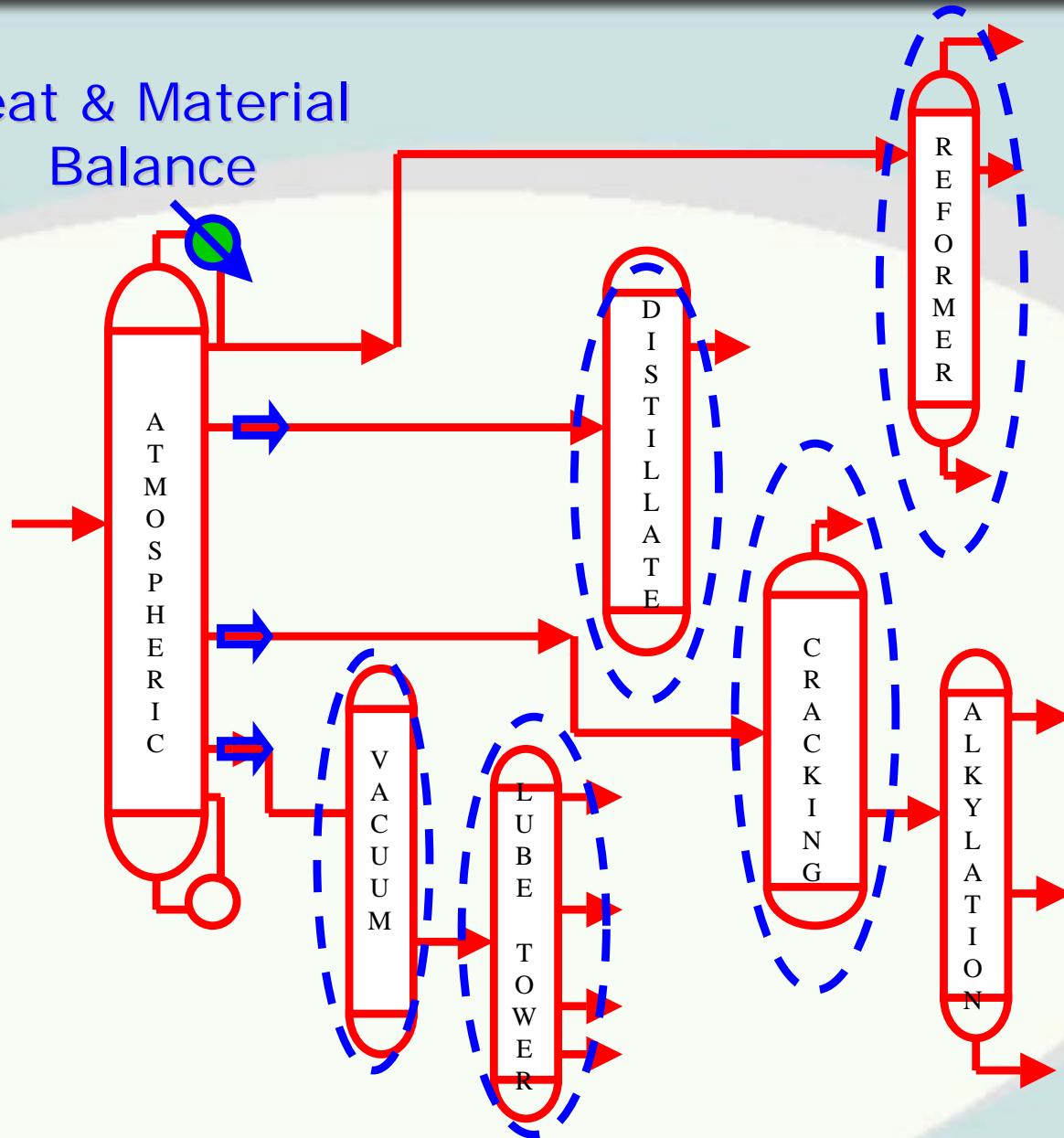
Heat & Material
Balance





Cooling Water Supply System in a Refinery

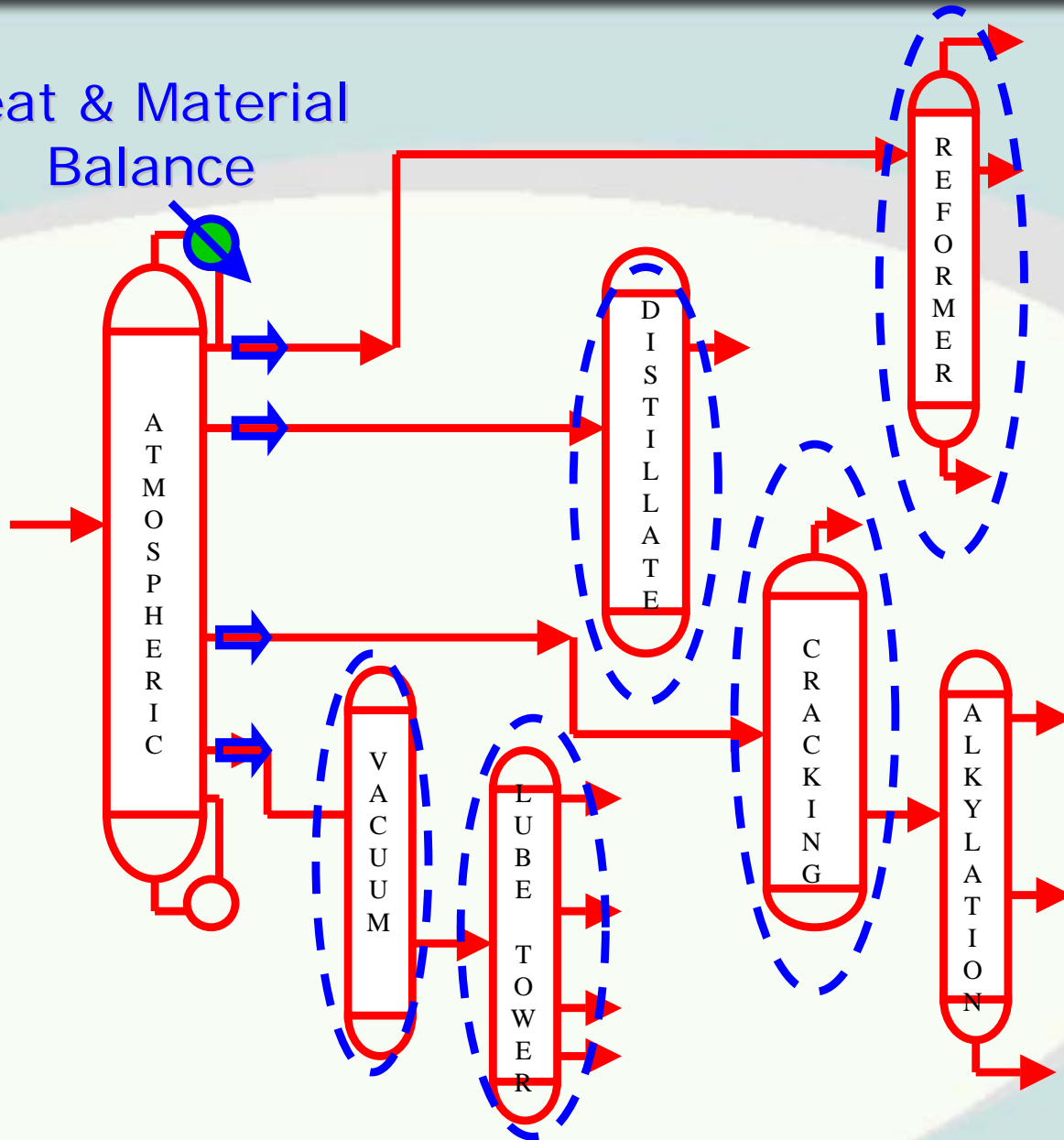
Heat & Material
Balance





Cooling Water Supply System in a Refinery

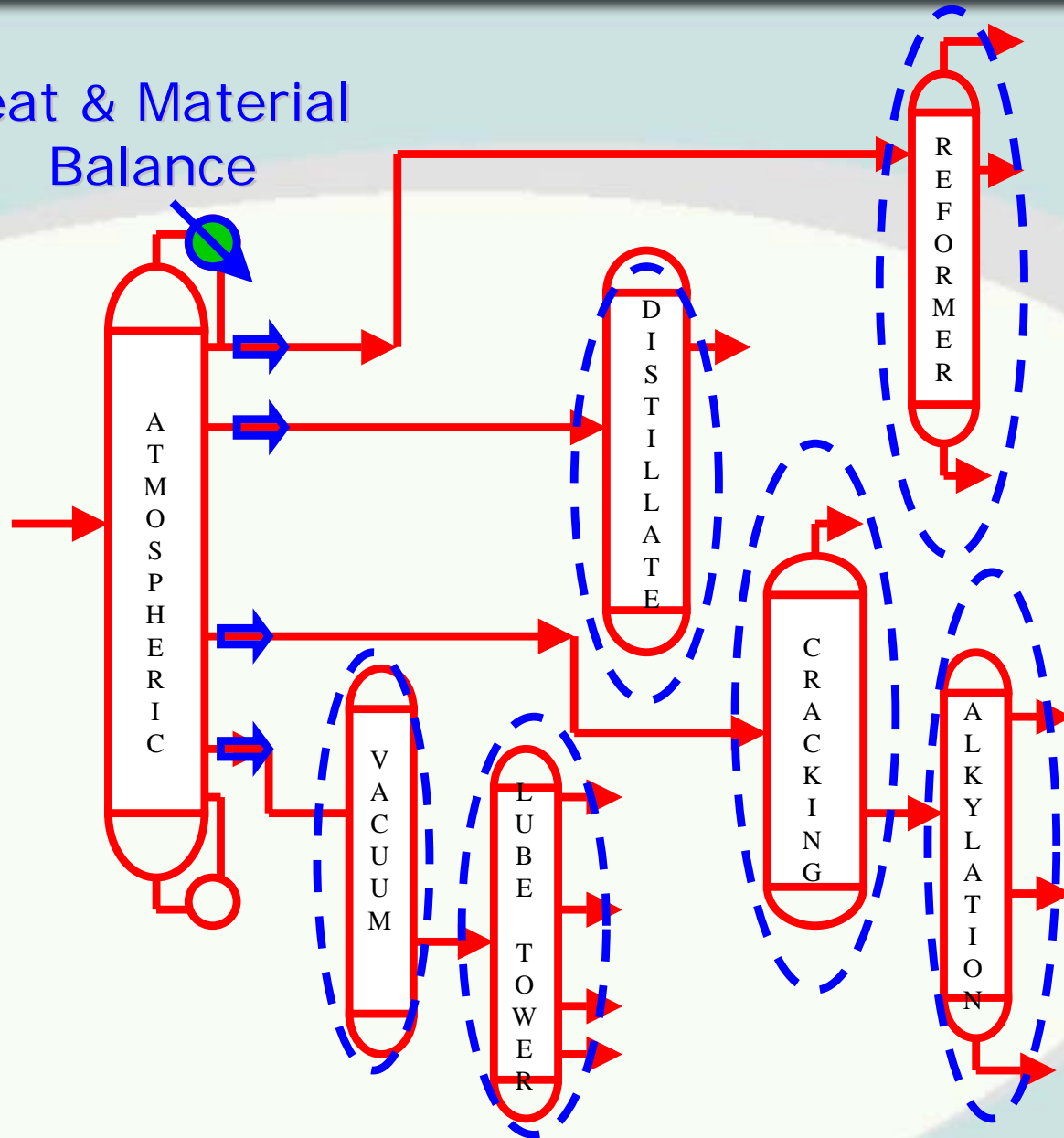
Heat & Material
Balance





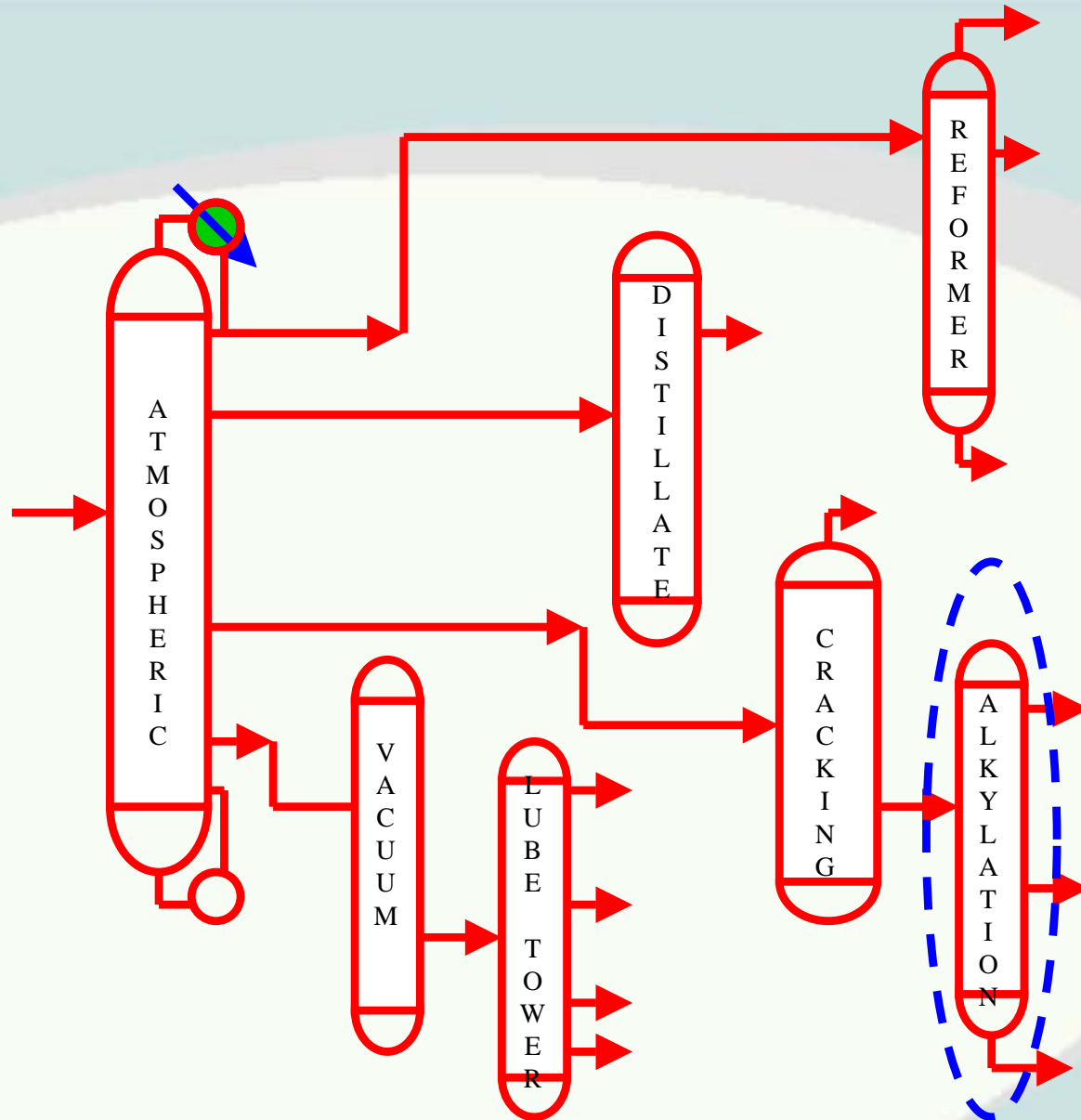
Cooling Water Supply System in a Refinery

Heat & Material
Balance



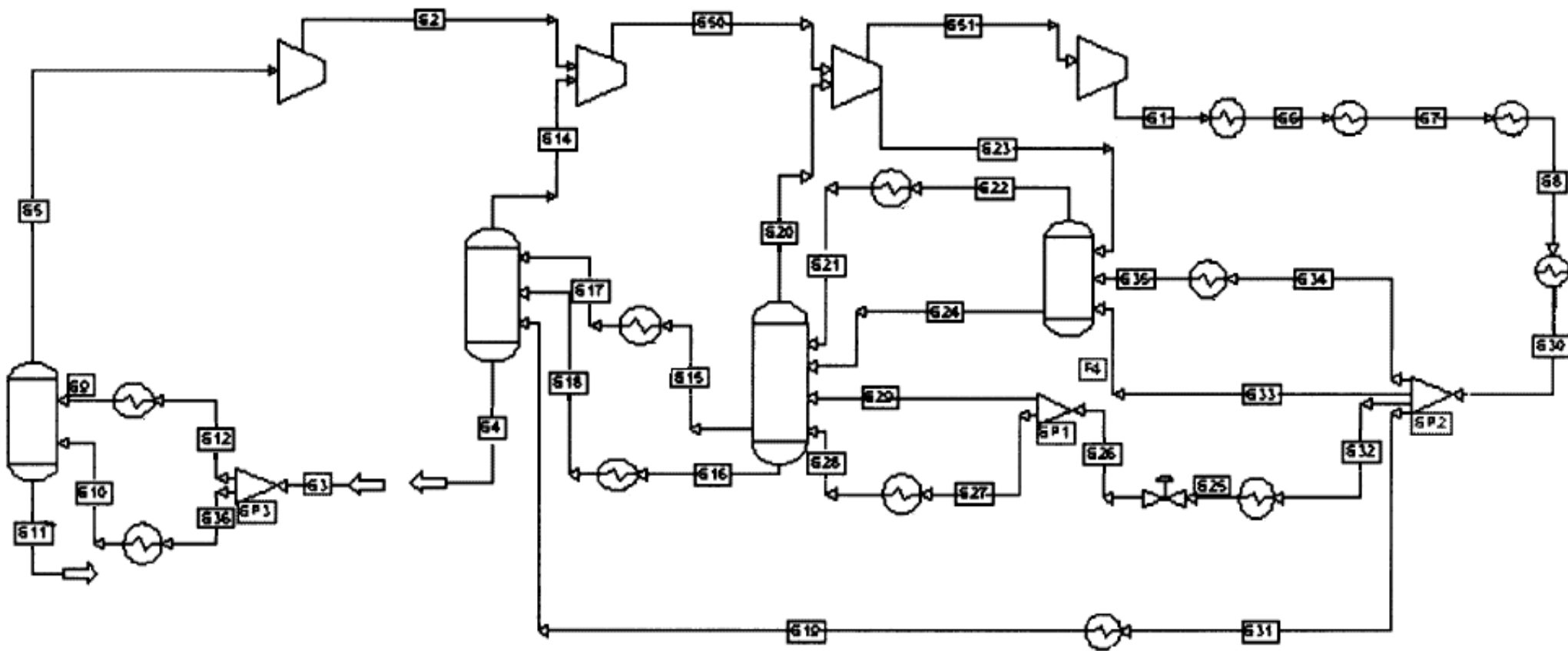


Cooling Water Supply System in a Refinery



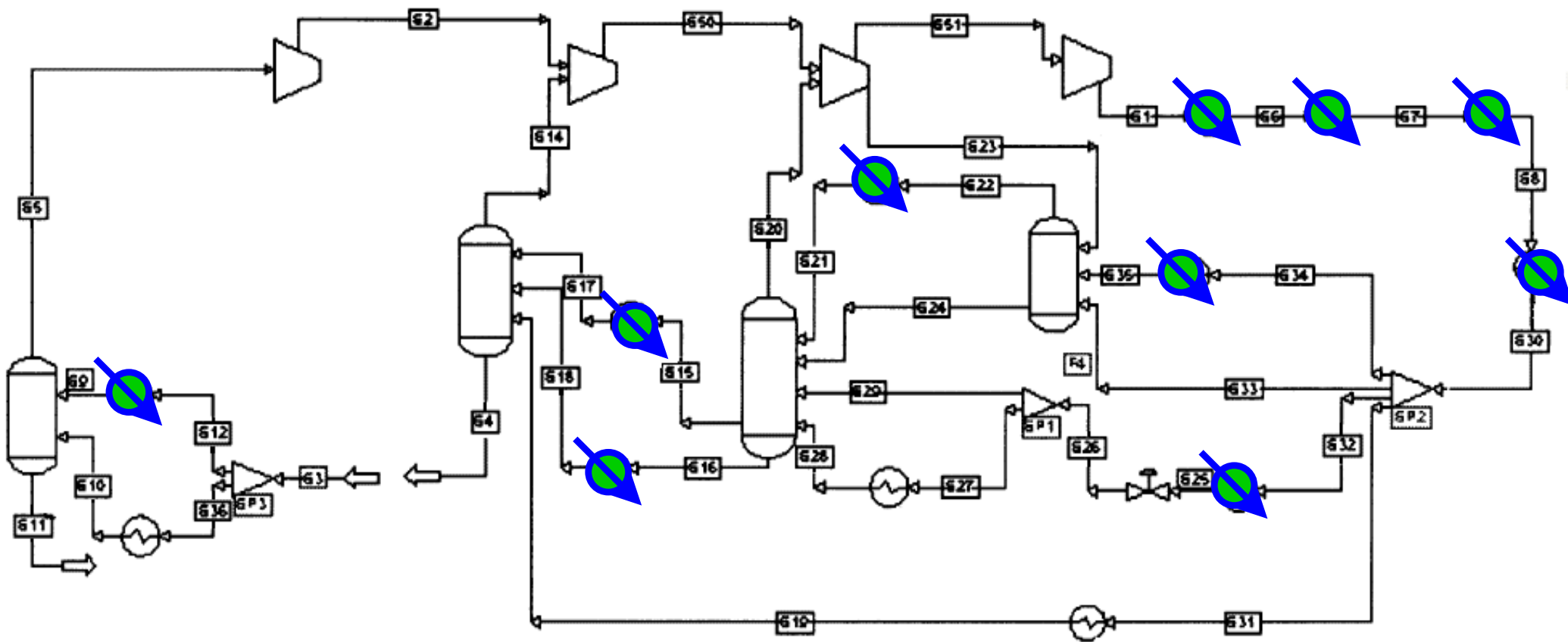


Cooling Water Supply System in each process unit



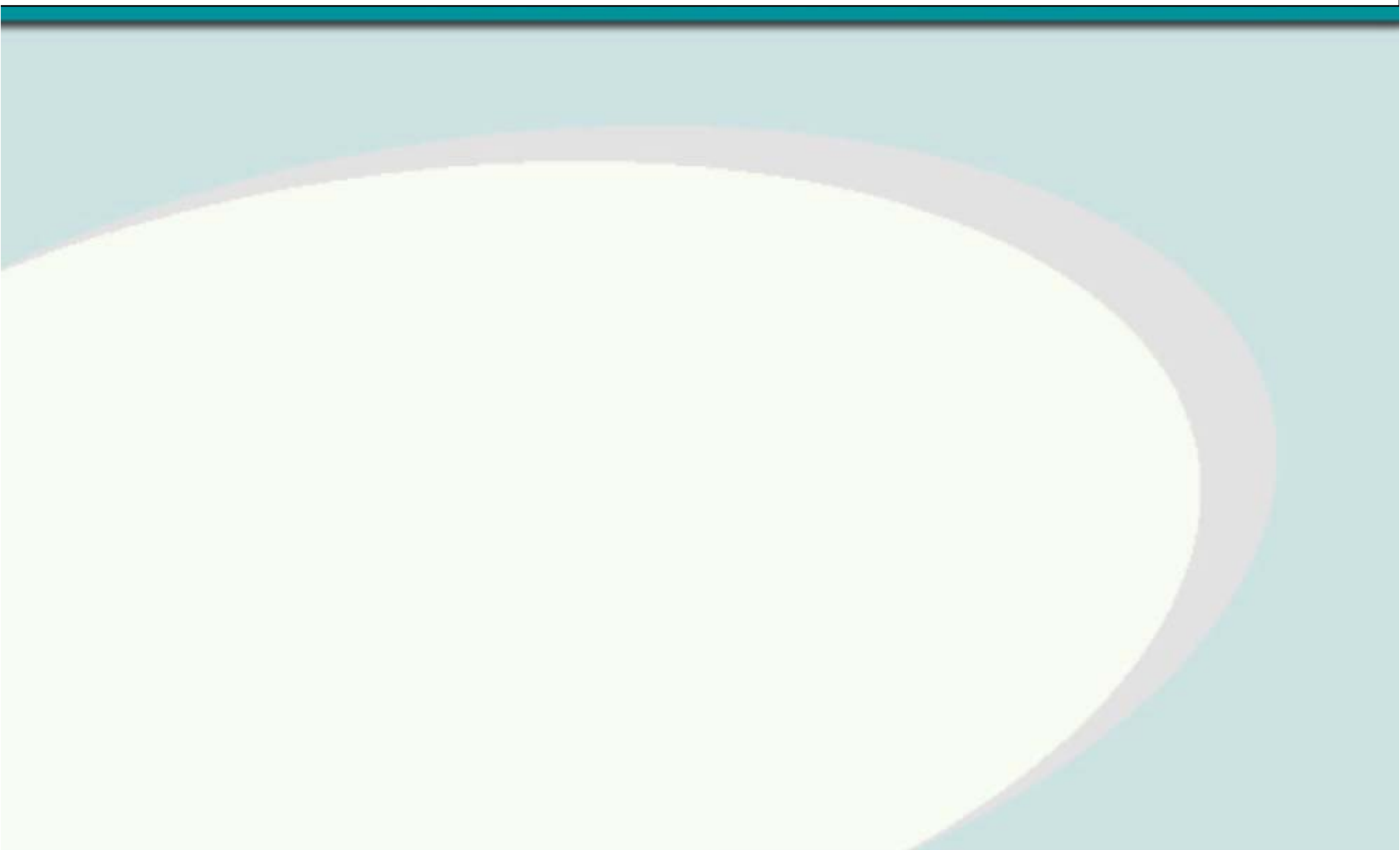


Cooling Water Supply System in each process unit





Maintenance Optimization and Design Prioritization





Maintenance Optimization and Design Prioritization

Adding a new standby cooling water supply pump for summer heat peaks?

OR

Adding a valve for cooling water supply to the fractionation main condenser?



Maintenance Optimization and Design Prioritization

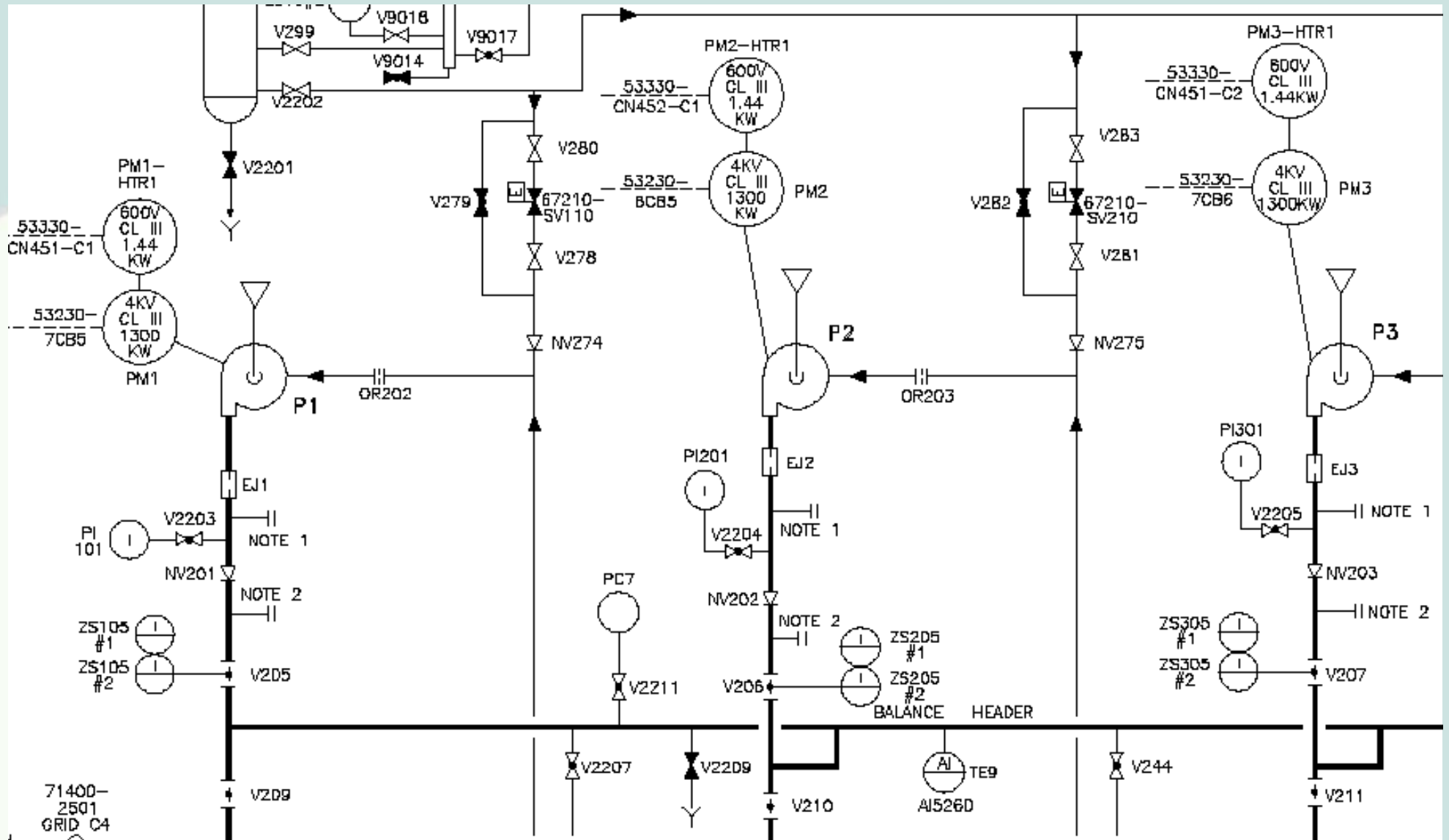
Adding a new standby cooling water supply pump for summer heat peaks?

OR

Adding a valve for cooling water supply to the fractionation main condenser?

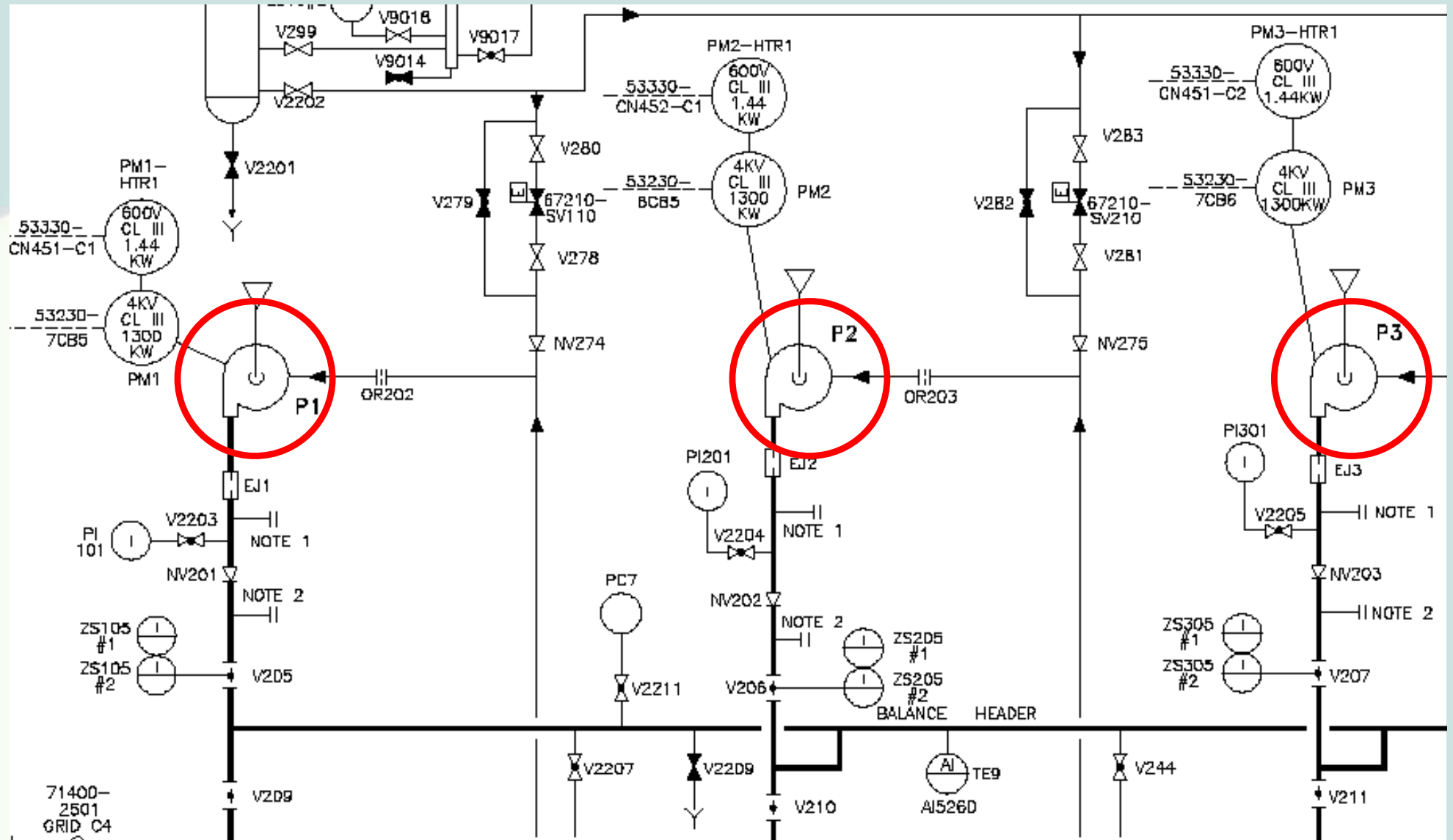


Supply CW Pump Arrangement



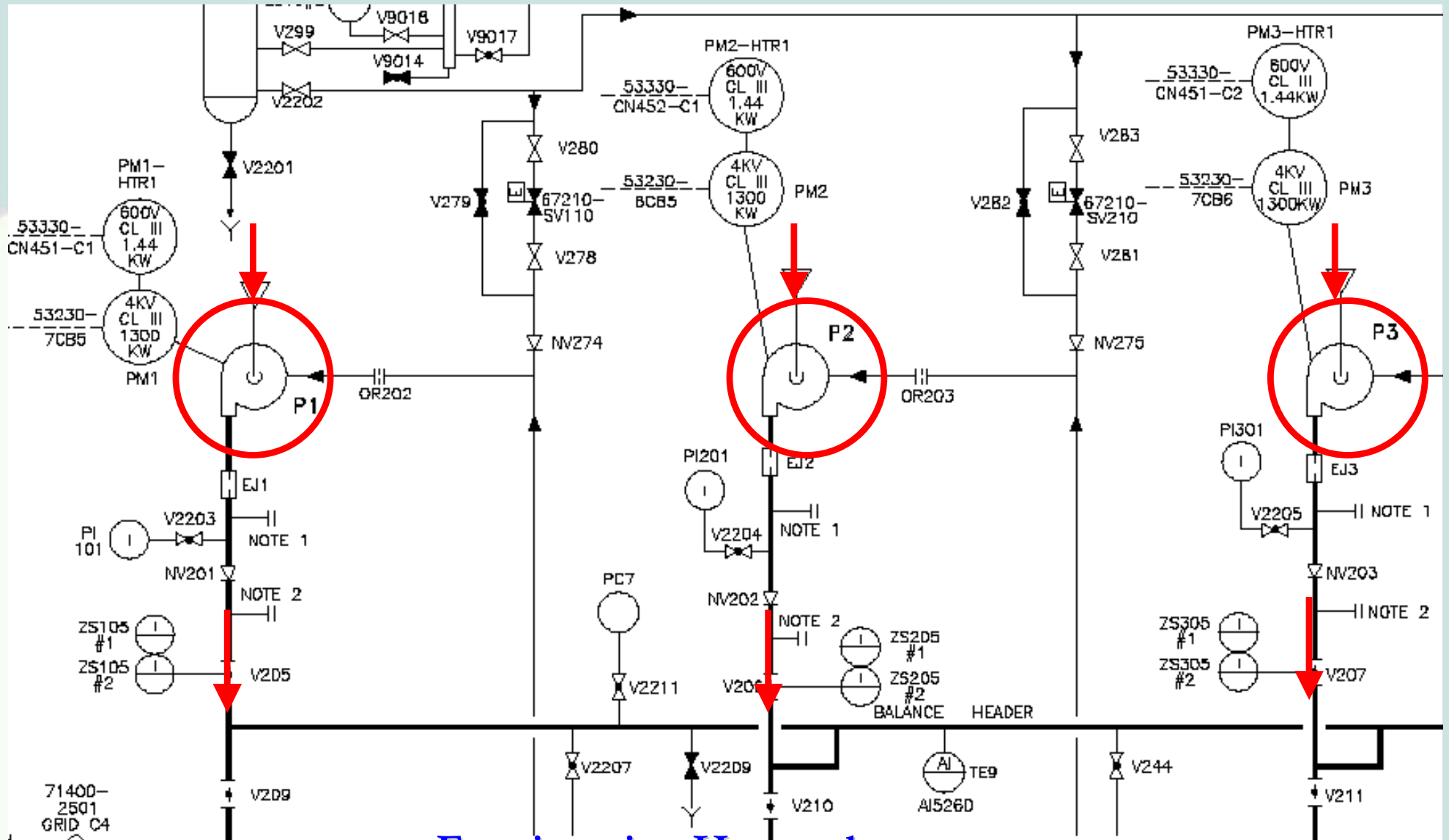


Supply CW Pump Arrangement





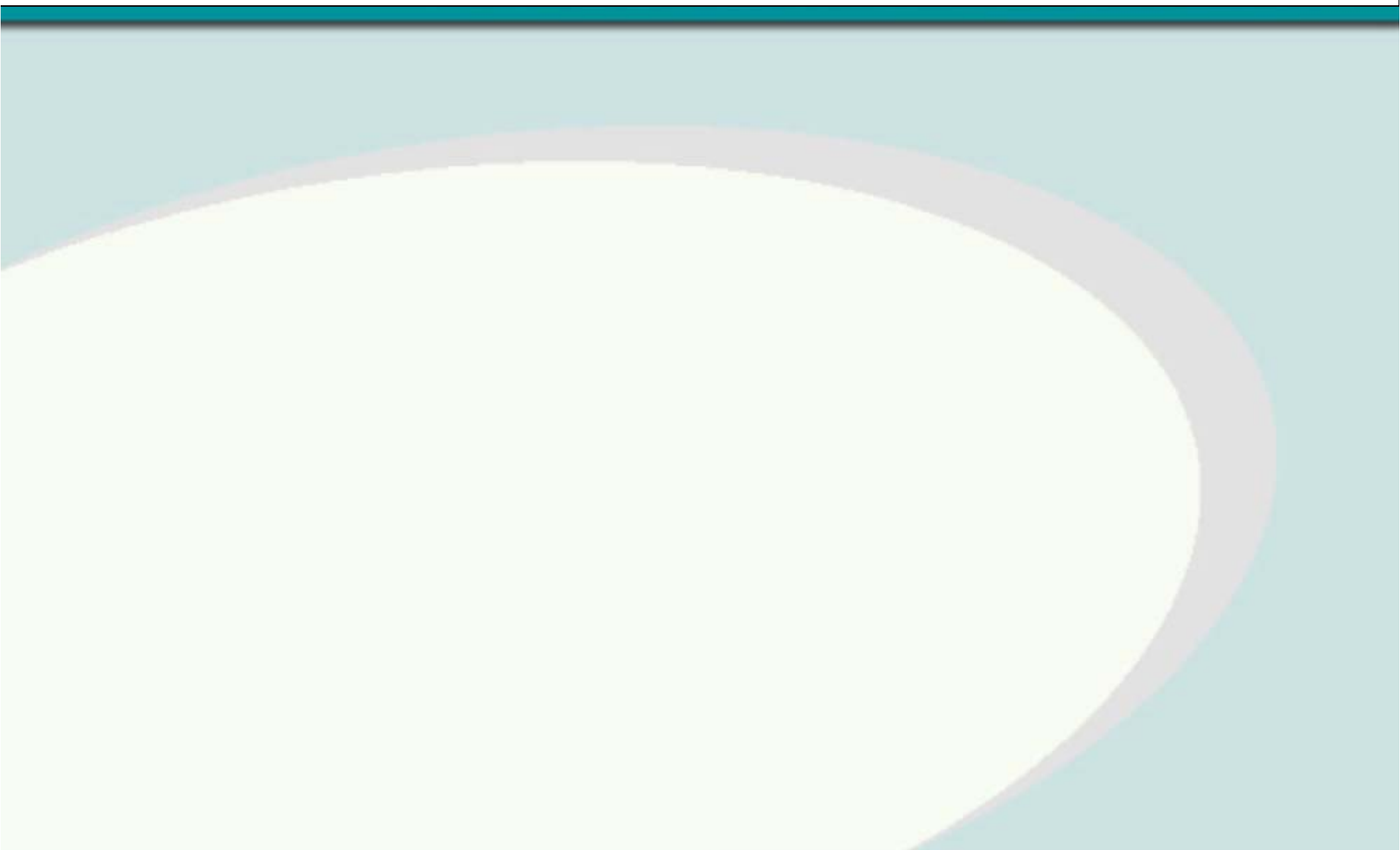
Supply CW Pump Arrangement



Fractionation Heatexchanger



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?





Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Existing CW loop has 3 pumps. Depending on cooling loads at different time of year, 1, 2 or all 3 pumps are running.



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Existing CW loop has 3 pumps. Depending on cooling loads at different time of year, 1, 2 or all 3 pumps are running.
- In **hot summer days** ($P=0.2$), when all 3 pumps are running there is no standby pump available.



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Existing CW loop has 3 pumps. Depending on cooling loads at different time of year, 1, 2 or all 3 pumps are running.
- In **hot summer days** ($P=0.2$), when all 3 pumps are running there is no standby pump available.
- Trip of **one** ($1/3$) of the pumps in hot summer days, would require one or two of the processes to be shutdown (i.e., 40% loss in total production).

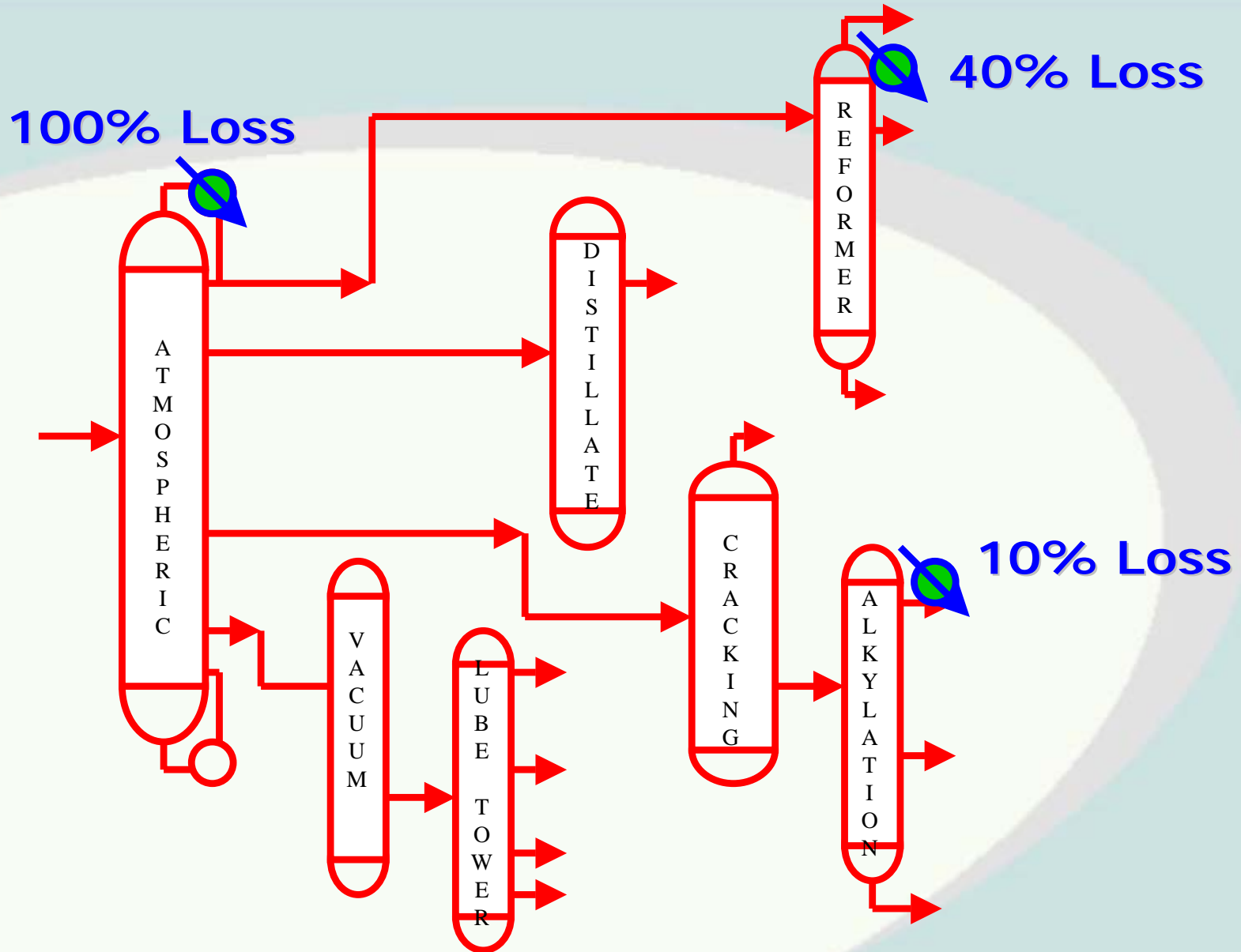


Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Existing CW loop has 3 pumps. Depending on cooling loads at different time of year, 1, 2 or all 3 pumps are running.
- In **hot summer days** ($P=0.2$), when all 3 pumps are running there is no standby pump available.
- Trip of **one** ($1/3$) of the pumps in hot summer days, would require one or two of the processes to be shutdown (i.e., 40% loss in total production).
- Trip of **two** ($2/3$) of the pumps in summer, forces the plant to be shutdown (i.e., 100% loss).

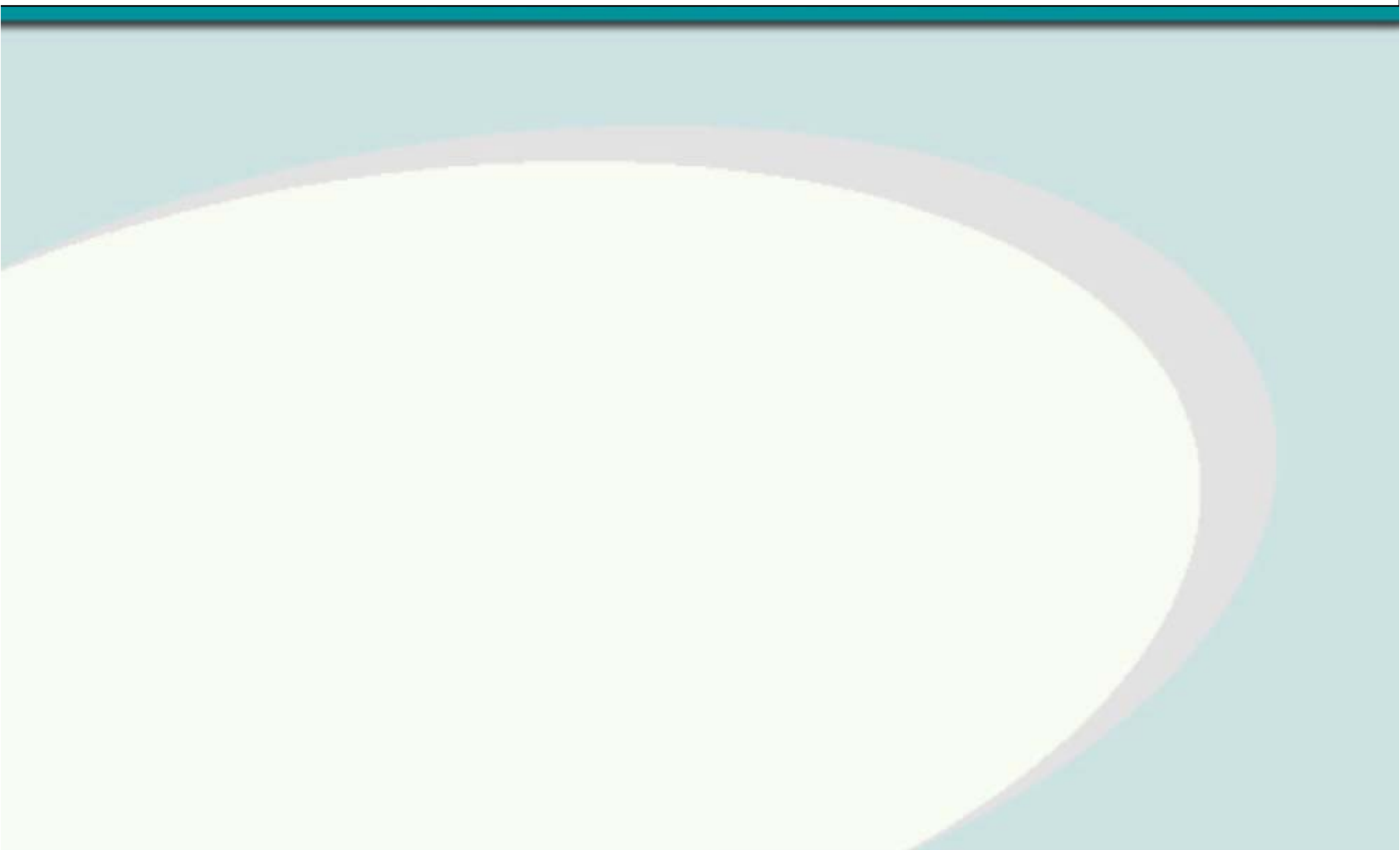


Cooling Water Supply System





Adding a 4th pump to the existing 3 parallel pumps in the CW loop?





Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Build the IPRM model with 4 pumps and compare the result with the same model with 3 pumps.



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Build the IPRM model with 4 pumps and compare the result with the same model with 3 pumps.
- Compare the total annual losses for each design; before and after the modification:



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Build the IPRM model with 4 pumps and compare the result with the same model with 3 pumps.
- Compare the total annual losses for each design; before and after the modification:

REDUCED RISK > 350,000 lit/yr (with 3 pumps) -
348,000 lit/yr (with 4 pumps) x \$0.1/lit (net-profit) =
\$200 profit loss prevented/yr



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Build the IPRM model with 4 pumps and compare the result with the same model with 3 pumps.
- Compare the total annual losses for each design; before and after the modification:

REDUCED RISK > 350,000 lit/yr (with 3 pumps) - 348,000 lit/yr (with 4 pumps) x \$0.1/lit (net-profit) = \$200 profit loss prevented/yr

MODIFICATION COSTS > \$50,000 investment.



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

- Build the IPRM model with 4 pumps and compare the result with the same model with 3 pumps.
- Compare the total annual losses for each design; before and after the modification:

REDUCED RISK > 350,000 lit/yr (with 3 pumps) - 348,000 lit/yr (with 4 pumps) x \$0.1/lit (net-profit) = \$200 profit loss prevented/yr

MODIFICATION COSTS > \$50,000 investment.

- 250yrs ROI; Obviously not a high priority proposal!



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

The numbers were based on a plant located in Ontario, Canada. However, if the plant was located in Texas or somewhere in Saudi Arabia, the decision could be different!



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

The numbers were based on a plant located in Ontario, Canada. However, if the plant was located in Texas or somewhere in Saudi Arabia, the decision could be different!

- The probability of hot summer days would be different ($P > 0.2$)



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

The numbers were based on a plant located in Ontario, Canada. However, if the plant was located in Texas or somewhere in Saudi Arabia, the decision could be different!

- The probability of hot summer days would be different ($P > 0.2$)
- The plant operating experience (i.e., historical failure rate) of the pumps could be different.



Adding a 4th pump to the existing 3 parallel pumps in the CW loop?

The numbers were based on a plant located in Ontario, Canada. However, if the plant was located in Texas or somewhere in Saudi Arabia, the decision could be different!

- The probability of hot summer days would be different ($P > 0.2$)
- The plant operating experience (i.e., historical failure rate) of the pumps could be different.

As a result, the conclusion could be different.



Maintenance Optimization and Design Prioritization

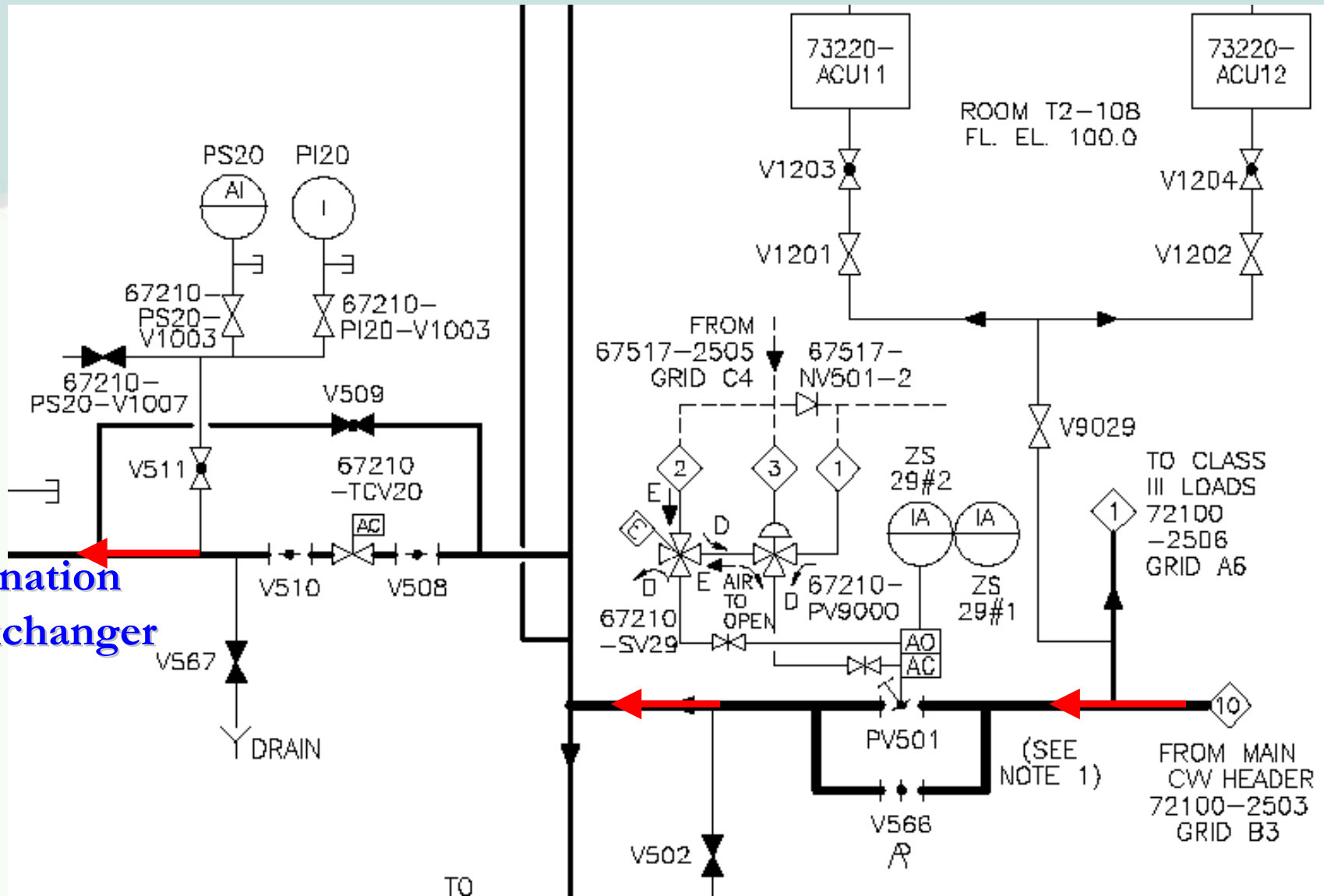
Adding a new standby cooling water supply pump for summer heat peaks?

OR

Adding a valve for cooling water supply to the fractionation main condenser?



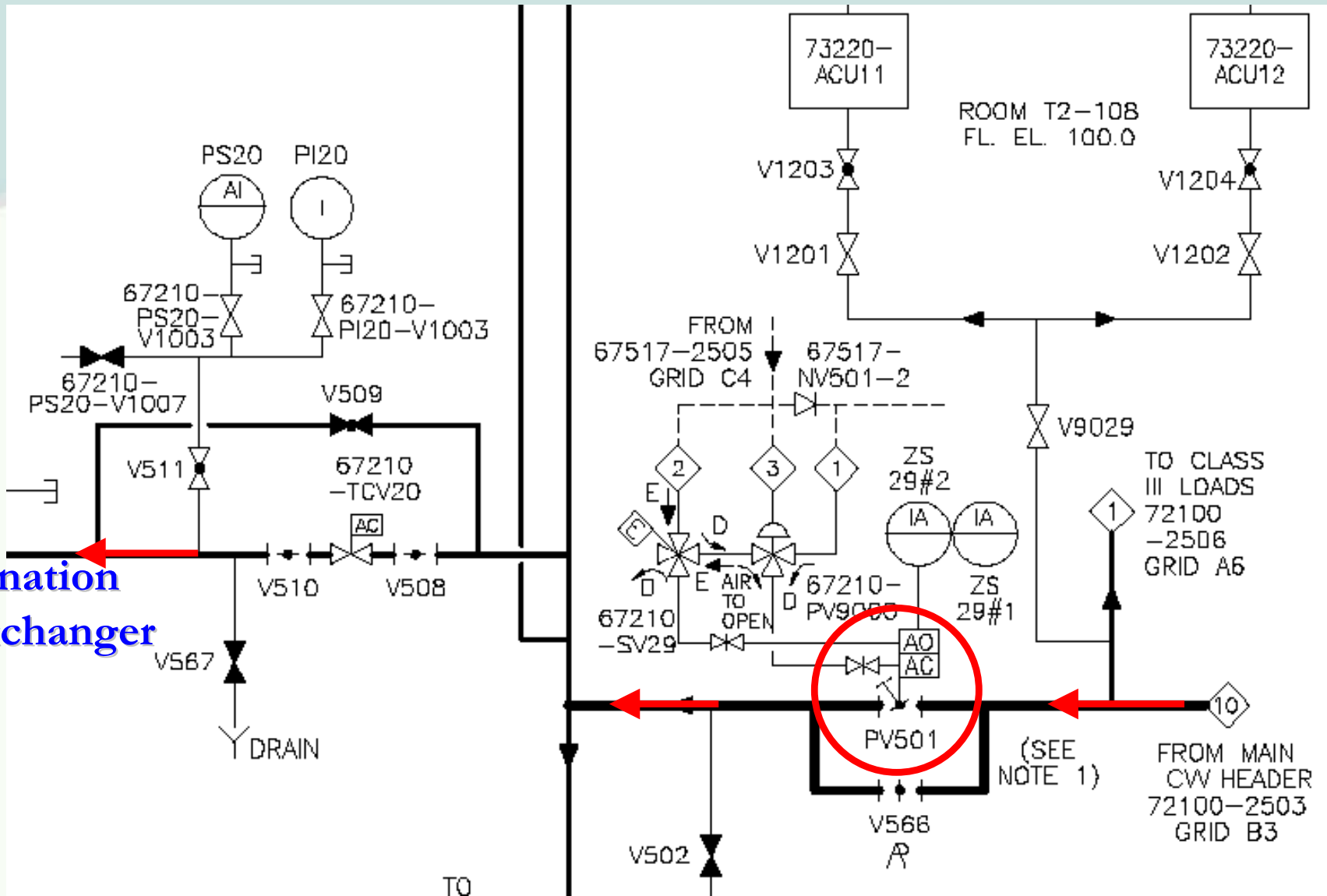
CW supply control valve



**Fractionation
Heatexchanger**



CW supply control valve



Fractionation
Heatexchanger



Adding a 2nd valve parallel to the existing CW supply valve (PV501)

Frequency (occr/yr)	Event1	Event2	Event3	Durations (hrs)	Production Loss Ratio	Unit Capacity (liter/hrs)	Production Loss (liter/yr)
1.00E-02	CW-PV501-FO			50	1	333,333	2.E+05
1.00E-02	CW-PV501-HF			50	1	333,333	2.E+05
1.00E-03	L-FF			12	1	333,333	4.E+03
2.80E-04	DIVERGENCE	LAKE-TMP-H		12	1	333,333	1.E+03
2.80E-04	DIVERGENCE	LAKE-TMP-L		12	1	333,333	1.E+03
2.40E-04	BU7-FO	LAKE-TMP-VH		12	1	333,333	1.E+03
1.86E-04	DIVERGENCE	LAKE-TMP-VH		12	1	333,333	7.E+02
1.86E-04	DIVERGENCE	LAKE-TMP-VL		12	1	333,333	7.E+02
3.60E-04	BU7-FO	LAKE-TMP-H		12	0.4	333,333	6.E+02
3.60E-04	BU7-FO	LAKE-TMP-L		12	0.4	333,333	6.E+02
2.80E-04	DIVERGENCE	LAKE-TMP-H		12	0.4	333,333	4.E+02
2.80E-04	DIVERGENCE	LAKE-TMP-L		12	0.4	333,333	4.E+02
2.50E-04	CW-GA1-SO	SUMMER		12	0.4	333,333	4.E+02
2.40E-04	BU7-FO	LAKE-TMP-VH		12	0.4	333,333	4.E+02
1.86E-04	DIVERGENCE	LAKE-TMP-VH		12	0.4	333,333	3.E+02
7.36E-05	MCC451-UV	CW-SC2-FO	LAKE-TMP-H	12	1	333,333	3.E+02
7.36E-05	MCC451-UV	CW-SC2-FO	LAKE-TMP-L	12	1	333,333	3.E+02
6.84E-05	MCC451-UV	CW-SC2-MO	LAKE-TMP-H	12	1	333,333	3.E+02
6.84E-05	MCC451-UV	CW-SC2-MO	LAKE-TMP-L	12	1	333,333	3.E+02
6.60E-05	CW-SC1-FO	CW-SC2-FO	LAKE-TMP-H	12	1	333,333	3.E+02



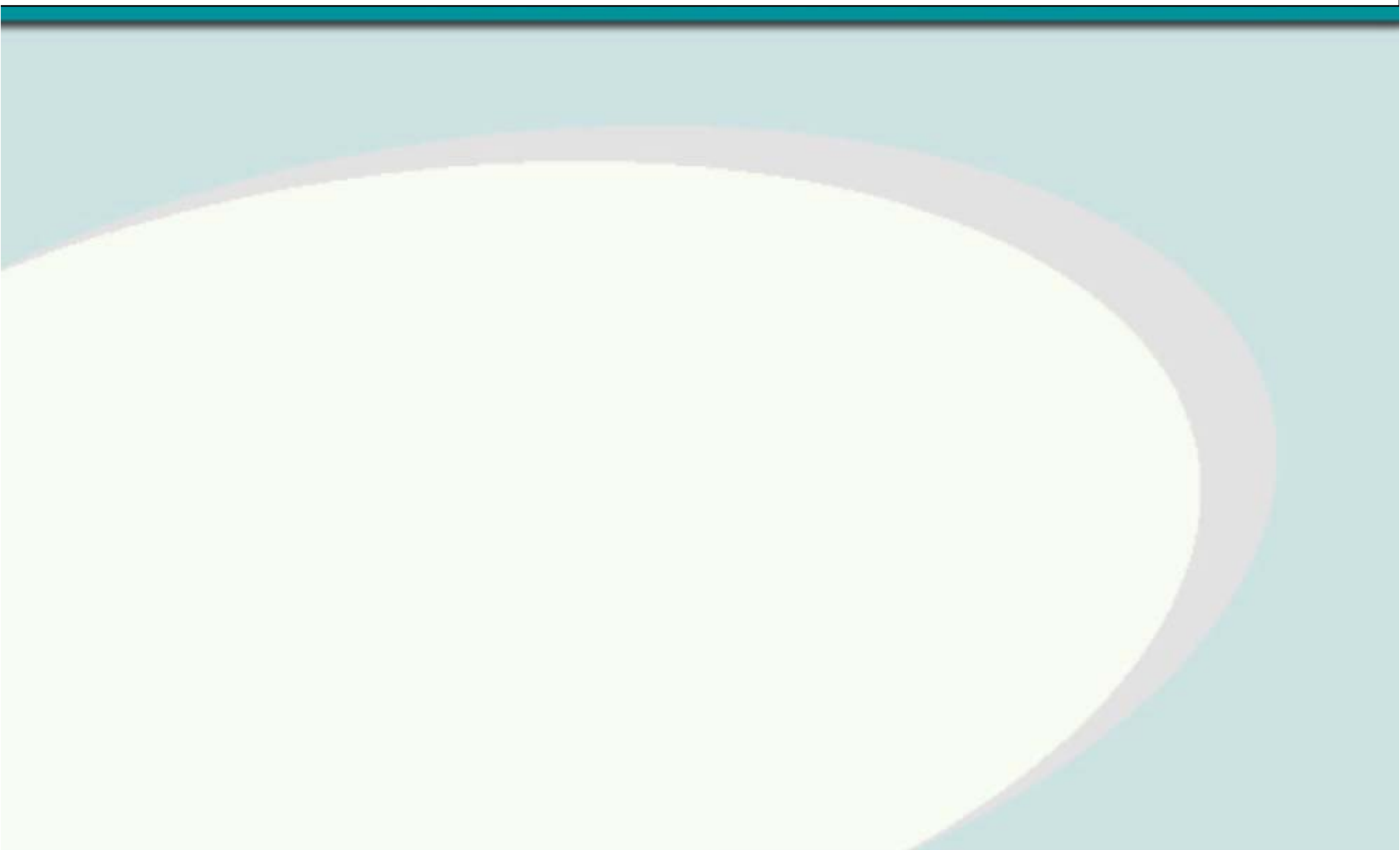
Adding a 2nd valve parallel to the existing CW supply valve (PV501)

The most important sequences of events?

Frequency (occr/yr)	Event1	Event2	Event3	Durations (hrs)	Production Loss Ratio	Unit Capacity (liter/hrs)	Production Loss (liter/yr)
1.00E-02	CW-PV501-FO			50	1	333,333	2.E+05
1.00E-02	CW-PV501-HF			50	1	333,333	2.E+05
1.00E-03	L-FF			12	1	333,333	4.E+03
2.80E-04	DIVERGENCE	LAKE-TMP-H		12	1	333,333	1.E+03
2.80E-04	DIVERGENCE	LAKE-TMP-L		12	1	333,333	1.E+03
2.40E-04	BU7-FO	LAKE-TMP-VH		12	1	333,333	1.E+03
1.86E-04	DIVERGENCE	LAKE-TMP-VH		12	1	333,333	7.E+02
1.86E-04	DIVERGENCE	LAKE-TMP-VL		12	1	333,333	7.E+02
3.60E-04	BU7-FO	LAKE-TMP-H		12	0.4	333,333	6.E+02
3.60E-04	BU7-FO	LAKE-TMP-L		12	0.4	333,333	6.E+02
2.80E-04	DIVERGENCE	LAKE-TMP-H		12	0.4	333,333	4.E+02
2.80E-04	DIVERGENCE	LAKE-TMP-L		12	0.4	333,333	4.E+02
2.50E-04	CW-GA1-SO	SUMMER		12	0.4	333,333	4.E+02
2.40E-04	BU7-FO	LAKE-TMP-VH		12	0.4	333,333	4.E+02
1.86E-04	DIVERGENCE	LAKE-TMP-VH		12	0.4	333,333	3.E+02
7.36E-05	MCC451-UV	CW-SC2-FO	LAKE-TMP-H	12	1	333,333	3.E+02
7.36E-05	MCC451-UV	CW-SC2-FO	LAKE-TMP-L	12	1	333,333	3.E+02
6.84E-05	MCC451-UV	CW-SC2-MO	LAKE-TMP-H	12	1	333,333	3.E+02
6.84E-05	MCC451-UV	CW-SC2-MO	LAKE-TMP-L	12	1	333,333	3.E+02
6.60E-05	CW-SC1-FO	CW-SC2-FO	LAKE-TMP-H	12	1	333,333	3.E+02



Adding a 2nd valve parallel to the existing CW supply valve (PV501)





Adding a 2nd valve parallel to the existing CW supply valve (PV501)

Create a new version of the IPRM model with two valves in parallel, and compare with the baseline.



Adding a 2nd valve parallel to the existing CW supply valve (PV501)

Create a new version of the IPRM model with two valves in parallel, and compare with the baseline.

REDUCED RISK > 350,000 lit/yr (loss before) -
23,000 lit/yr (loss after modification) x \$0.1/lit
(net-profit) = **\$33,000 profit loss prevented/yr**



Adding a 2nd valve parallel to the existing CW supply valve (PV501)

Create a new version of the IPRM model with two valves in parallel, and compare with the baseline.

REDUCED RISK > 350,000 lit/yr (loss before) -
23,000 lit/yr (loss after modification) x \$0.1/lit
(net-profit) = **\$33,000 profit loss prevented/yr**

MODIFICATION COSTS > **\$50,000 investment.**



Adding a 2nd valve parallel to the existing CW supply valve (PV501)

Create a new version of the IPRM model with two valves in parallel, and compare with the baseline.

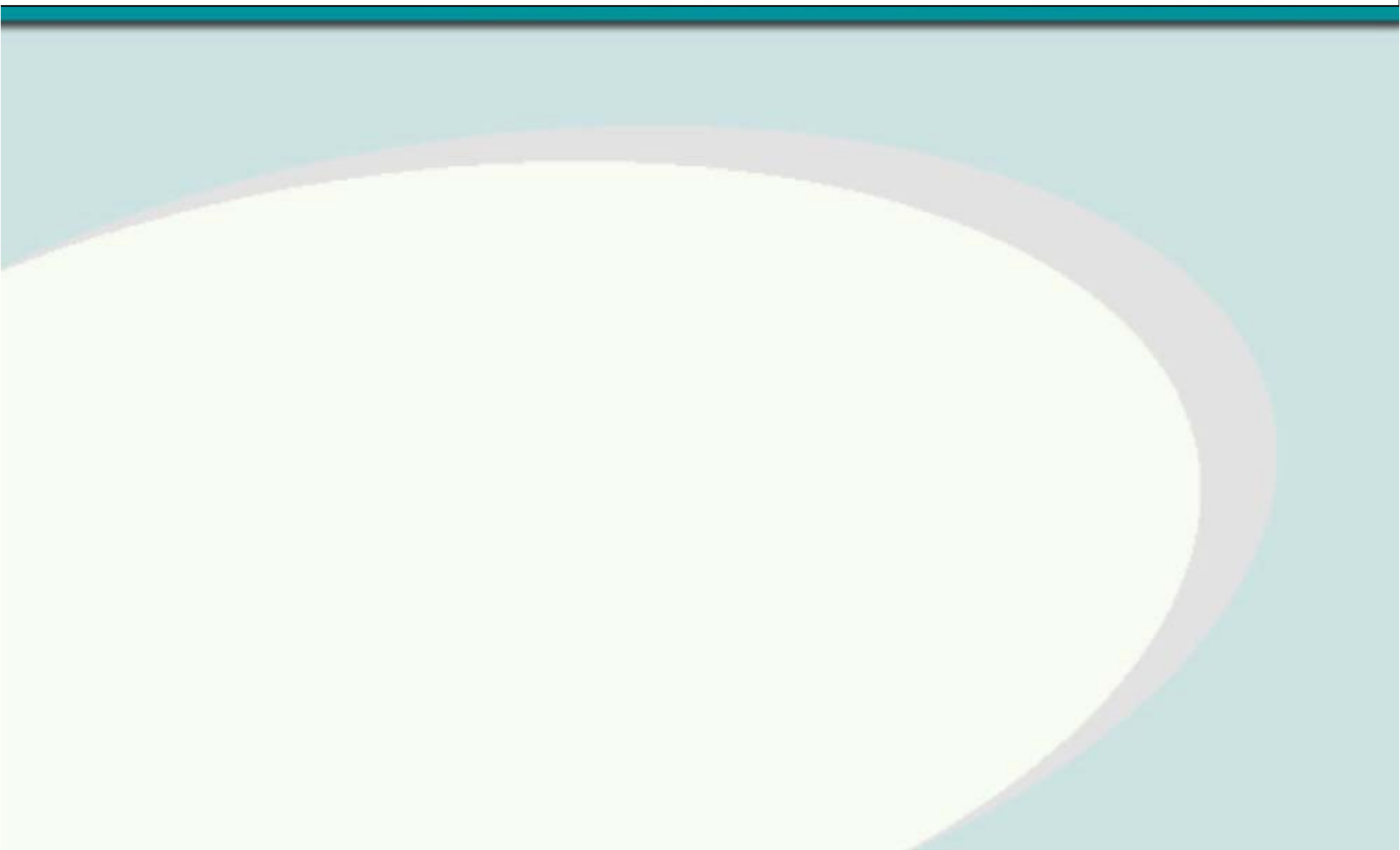
REDUCED RISK > 350,000 lit/yr (loss before) -
23,000 lit/yr (loss after modification) x \$0.1/lit
(net-profit) = **\$33,000 profit loss prevented/yr**

MODIFICATION COSTS > \$50,000 investment.

2yrs ROI; Implement this modification as soon as possible ✓



Summary





Summary

IPRM is a simple tool for risk quantification that can be used to:



Summary

IPRM is a simple tool for risk quantification that can be used to:

- Optimizing maintenance decisions



Summary

IPRM is a simple tool for risk quantification that can be used to:

- Optimizing maintenance decisions
- Prioritizing design modifications.



Summary

IPRM is a simple tool for risk quantification that can be used to:

- Optimizing maintenance decisions
- Prioritizing design modifications.
- Ranking processes and units that can help to adopt better asset management strategies.



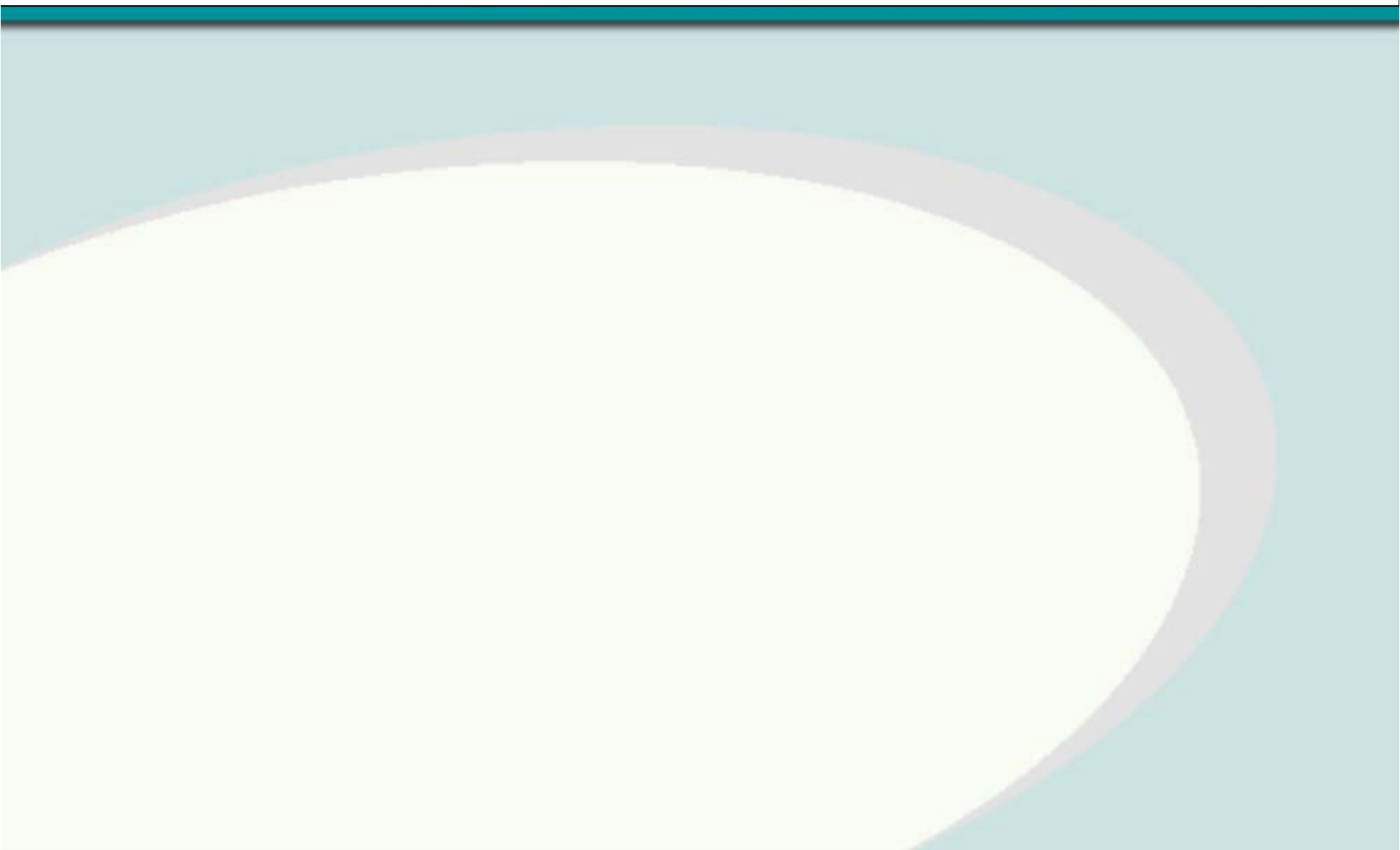
Summary

IPRM is a simple tool for risk quantification that can be used to:

- Optimizing maintenance decisions
- Prioritizing design modifications.
- Ranking processes and units that can help to adopt better asset management strategies.
- Optimizing logistics and spare-part procurement



Conclusions





Conclusions

- The IPRM is a decision support system. It can be used for engineering, operational and financial decision making.



Conclusions

- The IPRM is a decision support system. It can be used for engineering, operational and financial decision making.
- The IPRM model is different than process simulation. It is much simpler and quicker than process simulation.



Conclusions

- The IPRM is a decision support system. It can be used for engineering, operational and financial decision making.
- The IPRM model is different than process simulation. It is much simpler and quicker than process simulation.
- The results are plant specific and should be updated with new operating experience every few years, and after any change in process design.



Conclusions

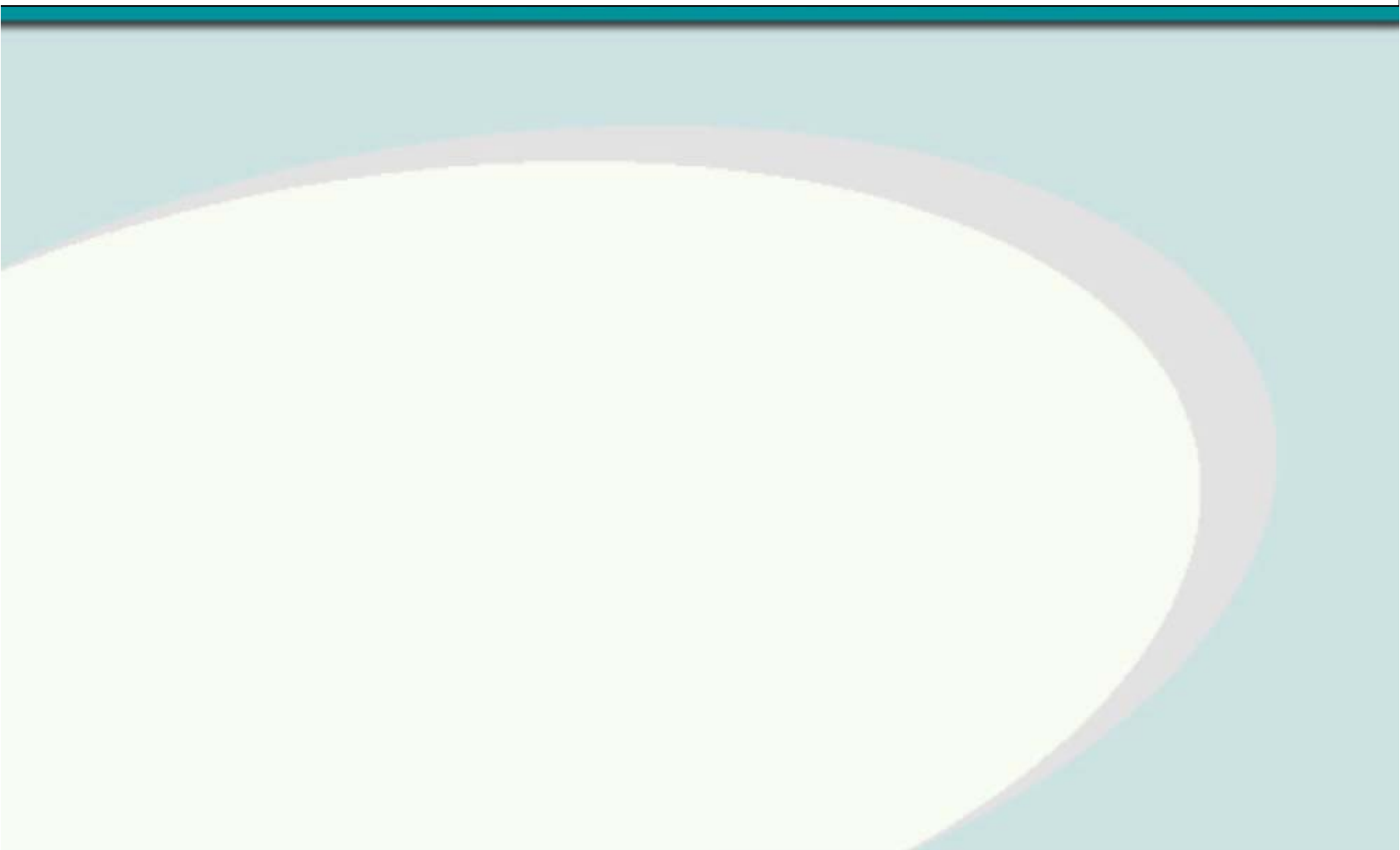
- The IPRM is a decision support system. It can be used for engineering, operational and financial decision making.
- The IPRM model is different than process simulation. It is much simpler and quicker than process simulation.
- The results are plant specific and should be updated with new operating experience every few years, and after any change in process design.
- The model maintenance is very simple and straightforward.



Thank You



PM frequency optimization





PM frequency optimization

Any other options?



PM frequency optimization

Any other options?

- Number of hot summer days not within our control! But, improving the reliability of the existing 3 pumps is.



PM frequency optimization

Any other options?

- Number of hot summer days not within our control! But, improving the reliability of the existing 3 pumps is.
- Additional preventive maintenance, upgrading pumps, or gland-seals would reduce the failure frequency from **0.01 trips/yr to 0.001 trips/yr**



PM frequency optimization

Any other options?

- Number of hot summer days not within our control! But, improving the reliability of the existing 3 pumps is.
- Additional preventive maintenance, upgrading pumps, or gland-seals would reduce the failure frequency from **0.01 trips/yr to 0.001 trips/yr**
- Additional preventive maintenance would cost \$3,000/yr



PM frequency optimization

Any other options?

- Number of hot summer days not within our control! But, improving the reliability of the existing 3 pumps is.
- Additional preventive maintenance, upgrading pumps, or gland-seals would reduce the failure frequency from **0.01 trips/yr to 0.001 trips/yr**
- Additional preventive maintenance would cost \$3,000/yr
- The new ROI would be **25yrs**. Still you may decide against the additional maintenance, and allocate the existing resources to other equipment.